Note: This document has been translated from a part of the Japanese original for reference purposes only. In the event of any discrepancy between this translated document and the Japanese original, the original shall prevail.

Securities Code: 9025

Date issued: May 31, 2023

Start date of measures for electronic provision: May 30, 2023

To our shareholders:

Tadahiko Konoike
Representative Director, Chairman, President and Chief
Executive Officer
Konoike Transport Co., Ltd.
4-3-9 Fushimimachi, Chuo-ku, Osaka

Notice of the 83rd Annual General Meeting of Shareholders

We are pleased to announce the 83rd Annual General Meeting of Shareholders of Konoike Transport Co., Ltd. (the "Company"), as stated below.

When convening this general meeting of shareholders, the Company takes measures for providing information that constitutes the content of reference documents for the general meeting of shareholders, etc. (matters for which measures for providing information in electronic format are to be taken) in electronic format, and posts this information as "Notice of the 83rd Annual General Meeting of Shareholders" on the internet. Please access any of the following websites by using the internet addresses shown below to review the information.

The Company's website:

https://www.konoike.net/ir/meeting/ (in Japanese)

Website for posted informational materials for the general meeting of shareholders: https://d.sokai.jp/9025/teiji/ (in Japanese)

In addition to posting matters subject to measures for electronic provision on each website above, the Company also posts this information on the website of Tokyo Stock Exchange, Inc. (TSE). To access this information from the latter website, access the TSE website (Listed Company Search) by using the internet address shown below, enter the issue name (company name) "Konoike Transport," or securities code "9025" (single-byte), and click "Search," and then click "Basic information" and select "Documents for public inspection/PR information."

TSE website:

https://www2.jpx.co.jp/tseHpFront/JJK020010Action.do?Show=Show

If you are unable to attend the meeting in person, you can exercise your voting rights on the Internet or in writing. In this case, please review the Reference Documents for General Meeting of Shareholders and exercise your voting rights according to the instructions below no later than 5:45 p.m. on Wednesday, June 21, 2023 (JST).

Date and Time: Thursday, June 22, 2023, 10 a.m. (reception opens at 9 a.m.) (JST)
 Venue: Main Conference Room, Osaka Head Office of the Company

2nd Floor, HK Yodoyabashi Garden Avenue

4-3-9 Fushimimachi, Chuo-ku, Osaka

3. Purpose of the Meeting

Matters to be reported:

- 1. Business Report, Consolidated Financial Statements, and report on the result of the audit by the Financial Auditor and the Audit & Supervisory Board on Consolidated Financial Statements for the 83rd fiscal year (from April 1, 2022 to March 31, 2023)
- 2. Non-consolidated Financial Statements for the 83rd fiscal year (from April 1, 2022 to March 31, 2023)

Matters to be resolved:

Proposal Election of Five Directors

- In accordance with the provisions of laws and regulations and Article 14, paragraph 2 of the Company's Articles of Incorporation, the following matters are excluded from the paper-based documents delivered to shareholders who have made a request for delivery of such documents.
 - (1) Matters related to ensuring appropriateness of business operations (2) Consolidated statements of changes in net assets from Consolidated Financial Statements (3) Notes to Consolidated Financial Statements (4) Statements of changes in net assets from Non-consolidated Financial Statements (5) Notes to Non-consolidated Financial Statements

Accordingly, the Business Report, Consolidated Financial Statements, and Non-consolidated Financial Statements included in the paper-based documents are parts of the Business Report, Consolidated Financial Statements, and Non-consolidated Financial Statements audited when the financial auditor or Audit & Supervisory Board Members create a financial audit report or audit report.

- If revisions to the matters subject to measures for electronic provision arise, a notice of the revisions and the details of the matters before and after the revisions will be posted on the websites on page 1.
- Notwithstanding any requests for the delivery of paper-based documents, the Company will uniformly send paper-based documents including matters for which measures for providing information in electronic format are to be taken.

Reference Documents for General Meeting of Shareholders

Proposal Election of Five Directors

The terms of office of all five Directors will expire at the conclusion of this meeting. Therefore, the Company proposes the election of five Directors, including three external Directors.

This proposal was approved at the Board of Directors meeting after its details were reported by the Personnel and Remuneration Committee, an advisory body to the Board of Directors chaired by an independent external Director. The candidates for Director are as follows:

	Candidate No./Name		Current Position and Responsibility in the Company			
1	Tadahiko Konoike	Reelection	Representative Director, Chairman, President and Chief Executive Officer	Chairman of the Board of Directors Human Resources and Compensation Committee member		
2	Tadatsugu Konoike	Reelection	Director and Senior Managing Executive Officer	In charge of International Business In charge of Technology Innovation		
3	Yoshihito Ota	Reelection External Independent Director	External Director	Human Resources and Compensation Committee chair		
4	Mika Masuyama	Reelection External Independent Director	External Director	Human Resources and Compensation Committee member		
5	Taisuke Fujita	Reelection External	External Director	Human Resources and Compensation Committee member		

Candidate No.	Name (Date of birth)	Career sum (Signific	Number of the Company's shares owned				
1	Tadahiko Konoike (November 7, 1953) Reelection [Attendance of Board of Directors Meetings] 17/17 (100%)	Representativ	Joined Konoike Construction Co., Ltd. Joined the Company Managing Director Senior Managing Director Representative Director and Vice President Representative Director and President Representative Director & President and Chief Executive Officer Representative Director & President and Chief Executive Officer Representative Director, Chairman, President and Chief Executive Officer (current position) concurrent positions outside the Company) we Director and Vice President of Osaka Port	2,575,410 shares			
	Synthesis Distribution Center, Ltd. [Reasons for nomination as candidate for Director] Tadahiko Konoike has considerable experience and a proven track record of business management as the Representative Director of the Company over many years. Also, he has demonstrated excellent leadership as the President since 2003 to improve the corporate value of the Group. The Company proposes his reelection as Director, having judged that he will fulfill his duties to improve the medium-to long-term corporate value of the Company.						
2	Tadatsugu Konoike (November 30, 1982) Reelection [Attendance of Board of Directors Meetings] 17/17 (100%)	Apr. 2006 Apr. 2013 July 2014 Apr. 2016 Apr. 2017 June 2017 Apr. 2018 Apr. 2019	Joined Sumitomo Mitsui Banking Corporation Joined the Company General Manager of Corporate Planning Division Executive Officer Managing Executive Officer Director and Managing Executive Officer Director and Senior Managing Executive Officer Director and Senior Managing Executive Officer, New Business Development Administrator, Executive General Manager of New Business Development Division Director and Senior Managing Executive Officer, Chief International Officer and Chief Technology Innovation Officer Director and Senior Managing Executive Officer, Officer in charge of International Business and Technology Innovation (current position)	1,623,444 shares			
	[Reasons for nomination as candidate for Director] Tadatsugu Konoike has considerable experience and a proven track record through his practical experience at a financial institution, and also in the corporate planning division and international logistics business of the Company. He is currently formulating and executing medium to long-term business strategies as the officer in charge of the international business division and technology innovation division. The Company proposes his reelection as Director, having judged that he will fulfill his duties to improve the medium-to long-term corporate value of the Company.						

Candidate No.	Name (Date of birth)	Career sum (Signific	Number of the Company's shares owned					
		Apr. 1978						
		June 2003	Joined KYOCERA Corporation Executive Officer					
	Yoshihito Ota	June 2010	Director and Managing Executive Officer					
	(June 26, 1954)	Dec. 2010	Senior Managing Executive Officer of Japan Airlines Co., Ltd.					
	Reelection	Dec. 2015	Chairman of KYOCERA Communication					
	External		Systems Co., Ltd.					
	Independent Director	Apr. 2017	Advisor	0 share				
	[Attendance of Board of	June 2018	External Director of the Company (current					
	Directors Meetings]		position)					
3	17/17 (100%)	Sept. 2019						
	[Tenure as external Director]	Dec. 2019	Dec. 2019 Director and Chairman of MTG Co., Ltd.					
	5 years	(current position)						
		(Significant of	concurrent positions outside the Company)					
			Chairman of MTG Co., Ltd.					
	[Reasons for nomination as cand							
	Yoshihito Ota has been providing objective advice to the Company on overall operations based on his deep							
	discernment, extensive experience, and superior abilities nurtured through serving as a corporate manager and an							
	executive in wide-ranging indust							
			al Director, expecting that he will provide supervisio	n and advice on the				
	execution of Directors' duties, ba			1				
		Apr. 1985	Joined the Bank of Japan					
		Sept. 1991	International Marketing Director of Cap					
		Nov. 1002	Gemini Sogeti					
		Nov. 1992 June 1997	Senior Consultant of Gemini Consulting Japan					
	3.511 3.5		Joined Egon Zehnder Partner					
	Mika Masuyama	Jan. 2004						
	(January 6, 1963)	Oct. 2016	President and Representative Partner of					
	Reelection	Mar. 2017	Masuyama & Company LLC (current position) Outside Director (Audit and Supervisory					
	External	Wiai. 2017	Committee Member) of Suntory Beverage &					
	Independent Director		Food Limited (current position)	0 share				
	[Attendance of Board of	Mar. 2019	Outside Director of KOKUYO Co., Ltd.	0 Share				
	Directors Meetings]	14141. 2019	(current position)					
4	17/17 (100%)	June 2019	External Director of the Company (current					
	[Tenure as external Director]	2019	position)					
	4 years	(Significant concurrent positions outside the Company)						
		President and Representative Partner of Masuyama & Company LLC						
		Outside Director (Audit and Supervisory Committee Member)						
		of Suntory B						
		Outside Director of KOKUYO Co., Ltd.						
	[Reasons for nomination as candidate for external Director and expected roles]							
	Mika Masuyama possesses extensive experience and discernment in corporate governance, human resources and							
	organizations, and M&A, as well as global knowledge of business management and economics. She has also been							
	providing specialist advice for further strengthening the Company's corporate governance.							
	The Company proposes her reelection as external Director, expecting that she will provide supervision and advice on							
	the execution of Directors' duties, based on her knowledge and experience.							

Candidate No.	Name (Date of birth)	Career sum (Signific	Number of the Company's shares owned				
5	Taisuke Fujita (July 11, 1970) Reelection External [Attendance of Board of Directors Meetings] 17/17 (100%) [Tenure as external Director] 3 years	, -	Joined Tohmatsu & Co. (now Deloitte Touche Tohmatsu LLC) Joined Morgan Stanley Japan Securities (now Mitsubishi UFJ Morgan Stanley Securities Co., Ltd.) Joined SPARX Asset Management Co., Ltd. Joined Taiyo Pacific Partners LP Established Unleash Capital Pte. Ltd. Joined Orbis Investments Management Ltd. Joined Asian Energy Investments, Pte. Ltd. Joined Amundi Japan Ltd. External Director of the Company (current position) Outside Director of Hogy Medical Co., Ltd. (current position) concurrent positions outside the Company) ctor of Hogy Medical Co., Ltd.	0 shares			
	[Reasons for nomination as candidate for external Director and expected roles] Taisuke Fujita possesses extensive experience and discernment in Japanese and foreign investment markets, and global						
	insight on business management and economics. He has also been providing objective advice to the Company on overall operations.						
	The Company proposes his reelection as external Director, expecting that he will provide supervision and advice on the execution of Directors' duties, based on his knowledge and experience.						

Notes:

- Tadahiko Konoike serves as Representative Director and Vice President of Osaka Port Synthesis Distribution Center, Ltd., which conducts the same class of business as the Company, and so is in competition.
 The Company and Taisuke Fujita are under a consulting agreement from July 1, 2022, until June 30, 2023.
 There is no special interest between any other candidates and the Company.
- 2. Yoshihito Ota, Mika Masuyama, and Taisuke Fujita are candidates for external Director.
- 3. Yoshihito Ota and Mika Masuyama satisfy the Standards for the Independence of External Officers of the Company, and the Company has submitted notification concerning them as independent Directors as provided for by the Tokyo Stock Exchange. If the proposal is passed and they assume the office as external Directors, the Company plans to reappoint them as independent Directors. Please refer to page 8 for the Standards for the Independence of External Officers.
- 4. Pursuant to the provisions of Article 427, paragraph 1 of the Companies Act and the Articles of Incorporation, the Company has entered into agreements with Yoshihito Ota, Mika Masuyama, and Taisuke Fujita, to limit their liability for damages under Article 423, paragraph 1 of the Companies Act to the minimum liability amount provided for under laws and regulations. If Mr. Ota, Ms. Masuyama, and Mr. Fujita are elected in this Proposal, the Company plans to renew the agreements with them.
- 5. The Company has entered into an indemnity contract provided for in Article 430-2, paragraph 1 of the Companies Act with each Director. The outline of the said indemnity contract is stated in page 29 of the Business Report (in Japanese only). If the election of candidates for Director is approved, the Company plans to renew the said indemnity contract.
- 6. The Company has entered into a directors and officers liability insurance contract provided for in Article 430-3, paragraph 1 of the Companies Act with an insurance company. The outline of the said contract is stated in page 30 of the Business Report (in Japanese only). If the election of candidates for Director is approved, they will continue to be insured under the said insurance contract. In addition, the said insurance contract is expected to be renewed with the same contents at the next renewal.

(Reference)

Skill matrix

- SKI	II maurix										,
Officer	Current position, etc.	Corporate Management and Business Experience	International Experience	Sustainability/ ESG	HR and Employee Development	New Business/ M&A	Technology/ R&D	ICT / DX	Finance and Accounting	Legal and Risk Management	Capital Markets
Directors											
Tadahiko Konoike	Representative Director, Chairman, President and Chief Executive Officer Chairman of the Board of Directors Human Resources and Compensation Committee member	0	0	0							0
Tadatsugu Konoike	Director and Senior Managing Executive Officer	0	0				0	0			
Yoshihito Ota	External Director (independent) Human Resources and Compensation Committee chair	0	0			0					0
Mika Masuyama	External Director (independent) Human Resources and Compensation Committee member	0	0	0	0						
Taisuke Fujita	External Director Human Resources and Compensation Committee member	0	0						0		0
Audit & Sup	pervisory Board Memb	oers		1	Τ	1			Τ	1	I
Mitsugu Otani	Audit & Supervisory Board member (full-time)	0							0	0	
Hiroaki Kobayashi	Audit & Supervisory Board member (full-time)	0						0	0		
Yutaka Fujiwara	External Audit & Supervisory Board member (independent)	0	0						0		0
Chie Hoshi	External Audit & Supervisory Board member (independent)									0	

^{*} The list above does not represent all the knowledge, experience, etc., possessed by Directors and members of Audit & Supervisory Board.

Standards for the Independence of External Officers

If, as a result of an investigation by the Company to the extent reasonably possible, an external Director or an external Audit & Supervisory Board Member (hereinafter collectively referred to as "External Officer(s)") or a candidate for External Officer is judged not to fall under any of the following items in addition to the standards prescribed by the Companies Act and Tokyo Stock Exchange, Inc., the Company shall judge that the External Officer or the candidate for External Officer has independence from the Company.

- (i) A major business partner of the Group (Note 1) or an executive person thereof
- (ii) A person whose major business partner is the Group (Note 2) or an executive person thereof
- (iii) A consultant, accounting professional, or legal professional who receives a large amount (Note 3) of money or other property from the Group, in addition to officers' remuneration (in the case where a person who receives the said property is an organization such as a corporation or partnership, the person who belongs to the said organization)
- (iv) A person who has received a large donation from the Group (Note 4) or a director or other executive persons of a corporation, partnership, etc.
- (v) A major shareholder of the Company (a person who directly or indirectly holds 10% or more of the total voting rights) or an executive person thereof (Note 5)
- (vi) A person for whom the Group directly or indirectly holds 10% or more of the total voting rights or an executive person thereof
- (vii) A person belonging to an auditing corporation that is a financial auditor of the Group
- (viii) An executive director, executive, or executive officer of a corporation in which an Executive Director or Executive Officer of the Group serves as an executive person
- (ix) A person who has fallen under any of (v) through (viii) above in the past three years
- (x) In cases where a person who falls under any of (i) through (viii) above is an important person (Note 6), the spouse or a relative within the second degree of kinship of such person.

Notes:

- 1. A major business partner of the Group means a person who has made payments to the Group of 2% or more of the Company's annual consolidated net sales in the most recent business year, and a person who has financed the Group of 2% or more of the Company's consolidated total assets at the end of the most recent business year.
- 2. A person for which the Group is a major business partner means a person that has received payments from the Group for 2% or more of the said person's annual consolidated net sales in the most recent business year.
- 3. A large amount means, in the case of an individual, when the total amount of the said property excluding officer' remuneration received from the Group is 10 million yen or more per year in the most recent business year of the Company, and in the case of an organization such as a corporation or partnership, when the total amount of the said property received from the Group is 2% or more of the said organization's annual consolidated net sales or annual gross revenue in the most recent business year of the said organization.
- 4. A large donation means, in the case of an individual, when the total amount of donation received from the Group is 10 million yen per year in the most recent business year of the Company, and in the case of an organization such as a corporation or partnership, when the total amount of donation received from the Group exceeded 2% of the said organization's annual consolidated net sales or annual gross revenue in the most recent business year of the said organization.
- 5. An executive person means an executive director, executive, executive officer, or any other person or employee equivalent thereto of a corporation or any other organization.
- 6. An important person means an executive director, executive, executive officer, or employee who executes the important business of a division manager, etc.