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Securities code: 8713

June 1, 2023

Start date of measures for electronic provision: May 26, 2023

To our shareholders:

Yuichi Tao Director and Chairman (Corporate Executive) FIDEA Holdings Co. Ltd. 3-1-24 Chuo, Aoba-ku, Sendai-shi, Miyagi

NOTICE OF THE 14TH ORDINARY GENERAL MEETING OF SHAREHOLDERS

We are pleased to announce the 14th Ordinary General Meeting of Shareholders of FIDEA Holdings Co. Ltd. (the "Company") will be held as described below.

When convening the General Meeting of Shareholders, the Company takes measures for providing information that constitutes the content of reference documents for the general meeting of shareholders, etc. (items for which measures for providing information in electronic format are to be taken) in electronic format, and posts this information on the Company's website. Please access the website by using the Internet address shown below to review the information.

The Company's website: http://www.fidea.co.jp/investor/#block05 (in Japanese)

In addition to the Company's website, the Electronic Provision Measures Matters are also posted on the below website of the Tokyo Stock Exchange (TSE).

TSE website (Listed Company Search):

https://www2.jpx.co.jp/tseHpFront/JJK010010Action.do?Show=Show (in Japanese)

(Access the TSE website by using the internet address shown above, enter "FIDEA Holdings" in "Issue name (company name)" or the Company's securities code "8713" in "Code," and click "Search." Then, click "Basic information" and select "Documents for public inspection/PR information." Under "Filed information available for public inspection," click "Click here for access" under "[Notice of General Shareholders Meeting /Informational Materials for a General Shareholders Meeting].")

If you are unable to attend the meeting in person, you may exercise your voting rights by postal mail or on the Internet. Please exercise your voting rights after reviewing the Reference Documents for the General Meeting of Shareholders, by 5:00 p.m., Thursday, June 22, 2023 (Japan Standard Time).

1. Date and Time: 10:00 a.m. on Friday, June 23, 2023 (Japan Standard Time) (Reception will start from 9 a.m.)

2. Venue: Shogin Honten Hall, Shonai Bank Headquarters

1-9-7 Hon-cho, Tsuruoka-shi, Yamagata

3. Purposes:

Items to be reported:

- Business Report and Consolidated Financial Statements for the 14th Term (from April 1, 2022 to March 31, 2023), as well as the result of audit of the Consolidated Financial Statements by the Accounting Auditor and the Audit Committee
- 2. Non-Consolidated Financial Statements for the 14th Term (April 1, 2022 to March 31, 2023)

Item to be resolved:

Proposal 1: Amendments to the Articles of Incorporation

Proposal 2: Election of fourteen (14) Directors

- When attending the meeting, please submit the Voting Rights Exercise Form enclosed with this notice of the meeting at the reception desk.
- For this General Meeting of Shareholders, regardless of whether or not a request for delivery of paper-based documents has been made, the Company will uniformly send the documents that state matters concerning measures for electronic provision. Among the items subject to measures for electronic provision, the Company excluded the following items from the documents to be delivered to shareholders in accordance with Article 16 of the Company's Articles of Incorporation.
 - (1) "Matters related to stock acquisition rights, etc.," "Systems and management to ensure the appropriateness of operations," "Matters related to specified subsidiaries," "Matters related to transactions with parent company etc.," and "Matters related to accounting advisors" in business report
 - (2) "Consolidated statement of changes in shareholders' equity" and "Notes to consolidated financial statements" in consolidated financial statements
 - (3) "Statement of changes in shareholders' equity" and "Notes to non-consolidated financial statements" in non-consolidated financial statements

The above information is included in business report, consolidated financial statements and non-consolidated financial statements, which are audited by the Audit Committee to prepare an audit report and by the Accounting Auditor to prepare an accounting audit report.

- If revisions to the items subject to measures for electronic provision arise, a notice of the revisions and the details of the items before and after the revisions will be posted on the Company's website and the TSE website.
- Please be noted that the Company's staffs will be wearing lighter clothes (so called "cool biz").

Reference Documents for the General Meeting of Shareholders

Proposal and Reference Items

Proposal 1: Amendments to the Articles of Incorporation

1. Reasons for the amendments

- Under the current Articles of Incorporation, the number of Directors is limited to twelve (12). However, the Company proposes to increase the number of Directors from twelve (12) to fifteen (15) due to the increasing importance of ensuring diversity in skills, experience, and knowledge in order for the Board of Directors to fulfill its roles and responsibilities in further strengthening corporate governance. (Article 20 of the current Articles of Incorporation)
- (2) The Company proposes to delete the articles regarding preferred stock class B and the articles regarding the General Meetings of Class Shareholders due to the repayment of public funds. ("Preferred Stock Class B" in Article 6, Article 8 and Chapter II-2, and Article 19)
- (3) In line with the above changes, the Company proposes to change the description of a company with committees to that of a company with a nominating committee, etc. according to the Act for Partial Amendment of the Companies Act (Act No. 90 of 2014), enforced on May 1, 2015 (Article 4).

2. Details of the amendments

The details of the amendments are as follows.

(Underlined text represents revisions)

Current Articles of Incorporation	Proposed Amendments		
(Organization)	(Organization)		
Article 4.	Article 4.		
The Company, being a company with committees, shall establish the following organizations in addition to the general meeting of shareholders and the Directors: (1) The Board of Directors; (2) The Nomination Committee, the Audit Committee, and the	The Company, being a company with a nominating committee, etc., shall establish the following organizations in addition to the general meeting of shareholders and the Directors: (1) The Board of Directors; (2) The Nomination Committee, the Audit Committee, and the		
Remuneration Committee;	Remuneration Committee;		
(3) An Accounting Auditor	(3) An Accounting Auditor		
(Total Number of Shares Authorized to Be Issued)	(Total Number of Shares Authorized to Be Issued)		
Article 6.	Article 6.		
The total number of shares authorized to be issued by the	The total number of shares authorized to be issued by the		
Company shall be 63,000,000 shares, and the total number of	Company shall be 56,000,000 shares.		
authorized class shares for each stock class shall be as follows.			
Common stock: 56,000,000 shares			
Preferred stock class B: 7,000,000 shares			
(Number of Shares per Share Unit)	(Number of Shares per Share Unit)		
Article 8.	Article 8.		
The number of shares constituting one unit <u>for each stock class</u>	The number of shares constituting one unit of the Company		
of the Company shall be <u>as follows.</u>	shall be 100 shares.		
Common stock: 100 shares			
Preferred stock class B: 100 shares			

Current Articles of Incorporation	Proposed Amendments
î	1 Toposea Amenaments
CHAPTER II-2	
Preferred Stock Class B	
(Class B Preferred Dividends)	
Article 12-2	(Deleted)
(1) When paying dividends of surplus as provided in Article	
44, paragraph (1), the Company shall pay dividends	
(hereinafter, "Class B Preferred Dividends") in cash to	
shareholders of preferred stock class B (hereinafter,	
"preferred stock class B shareholders") or registered	
pledgees of preferred stock class B (hereinafter, "preferred	
stock class B registered pledgees") entered or recorded on	
the final shareholder register as of the record date	
associated with the dividends of surplus, prior to	
shareholders of common stock (hereinafter, "common	
stock shareholders") and registered pledgees of common	
stock (hereinafter, "common stock registered pledgees"),	
in an amount for each share of preferred stock class B,	
determined by resolution of the Board of Directors prior to	
the issuance of preferred stock class B based on an amount	
calculated by multiplying the amount equivalent to the	
amount paid in for one share of preferred stock class B	
(however, the amount shall be appropriately adjusted if	
share splits, allotments of shares without contribution,	
consolidation of shares, or similar events occur for	
preferred stock class B) by the ratio of preferred annual	
dividend on preferred stock class B established by	
resolution of the Board of Directors prior to the issuance	
of preferred stock class B (hereinafter, "Class B Annual	
Preferred Dividend Ratio"). The maximum Class B	
Annual Preferred Dividend Ratio shall be 8%. However,	
when interim Class B Preferred Dividends are paid to	
preferred stock class B shareholders or preferred stock class B registered pledgees in the fiscal year in which the	
record date is included as provided for in the next Article,	
-	
the amount of the interim dividend shall be excluded from this dividend amount.	
(2) In a given business year, if the amount of dividends of	
surplus to be paid to preferred stock class B shareholders	
or preferred stock class B registered pledgees does not	
reach the amount of Class B Preferred Dividends, such	
shortfall shall not be accumulated from the following	
fiscal year onward.	
(3) The Company shall not distribute dividends from its	
surplus to any preferred stock class B shareholders or	
preferred stock class B registered pledgees, any amount in	
excess of the amount of the Class B Preferred Dividends,	
except for the distribution from surplus in the process of	
absorption-type company split pursuant to Article 758,	
Item 8 (b) or Article 760, Item 7 (b) of the Companies Act,	
or the distribution from surplus in the process of	
incorporation-type company split pursuant to Article 763.	
Item 12 (b) or Article 765 Paragraph 1, Item 8 (b) of the said act.	
said act.	

Current Articles of Incorporation	Proposed Amendments
(Interim Class B Preferred Dividends)	
Article 12-3	(Deleted)
When paying interim dividends as provided in Article 44,	
paragraph (2), the Company shall pay interim dividends	
(hereinafter, "Interim Class B Preferred Dividends") in cash to	
preferred stock class B shareholders or preferred stock class B	
registered pledgees entered or recorded on the final shareholder	
register as of the record date associated with the interim	
dividends, prior to common stock shareholders and common	
stock registered pledgees, in the amount not exceeding one-half	
of the amount of the Class B Preferred Dividends per preferred	
stock class B.	
(Distribution of Residual Assets)	
<u>Article 12-4.</u>	(Deleted)
(1) When distributing residual assets, the Company shall pay	
cash in an amount for each share of preferred stock class	
B, determined by resolution of the Board of Directors	
prior to the issuance of preferred stock class B, taking into	
consideration the amount paid in per share of preferred	
stock class B, to preferred stock class B shareholders and	
preferred stock class B registered pledgees prior to	
common stock shareholders and common stock registered	
pledgees.	
(2) The Company shall not distribute residual assets to	
preferred stock class B shareholders or preferred stock	
class B registered pledgees other than that provided for in	
the preceding paragraph.	
(Voting Rights)	(7.1)
Article 12-5.	(Deleted)
Preferred stock class B shareholders shall not possess any	
voting rights in regard to any matters to be resolved at a	
General Meeting of Shareholders. However, preferred stock class B shareholders may have voting rights on all matters at all	
General Meetings of Shareholders (i) (a) from the date of an	
ordinary general meeting of shareholders, in the case where a	
proposal to pay preferred stock class B shareholders the	
dividends of surplus on all amount of Class B Preferred	
Dividends with a record date of the last day of the relevant	
fiscal year (hereinafter, "Annual Class B Preferred Dividends")	
(if Interim Class B Preferred Dividends were paid in the	
relevant fiscal year, the amount shall be deducted from the	
dividends of surplus) is not submitted to all meetings of the	
Board of Directors held prior to the resolution of the Board of	
<u>Directors to convene the Ordinary General Meeting of</u>	
Shareholders for the relevant fiscal year, or where a proposal to	
pay Annual Class B Preferred Dividends is not submitted to the	
Ordinary General Meeting of Shareholders for the relevant	
fiscal year, or (b) immediately after the closing of an ordinary	
general meeting of shareholders, in the case where such	
proposal is rejected at such Ordinary General Meeting of Shareholders, (ii) until such time as a resolution of the Board of	
Directors to pay the dividends of surplus on all amount of Class	
B Preferred Dividends with a record date of the last day of the	
relevant fiscal year (if Interim Class B Preferred Dividends	
were paid in the relevant fiscal year, the amount shall be	
deducted from the dividends of surplus) is made or such	
resolution of an ordinary general meeting of shareholders is	
passed.	

Current Articles of Incorporation	Proposed Amendments
(Put Options with Common Stock as Consideration)	1
Article 12-6.	(Deleted)
(1) Preferred stock class B shareholders may request to the	(Beletica)
Company to acquire preferred stock class B held by such	
preferred stock class B shareholders during the period	
provided for in the following paragraph, in which such	
preferred stock class B shareholders are entitled to request	
such acquisition. If such a request for acquisition is made,	
the Company shall deliver its assets provided for in	
Paragraph (3) to such preferred stock class B shareholders,	
in exchange for the Company's acquisition of the	
preferred stock class B for which the preferred stock class	
B shareholders have made such a request for acquisition.	
(2) The terms of acquisition (hereinafter, "Period for	
Acquisition Request") shall be determined by the relevant	
resolution of the Board of Directors prior to the issuance	
of preferred stock class B.	
(3) The Company shall deliver its own common stock to the	
relevant preferred stock class B shareholders. In this case,	
the number of shares of the common stock to be delivered	
in exchange for the acquisition of one (1) share of the	
preferred stock class B shall be obtained by multiplying	
the number of the preferred stock class B requested for	
acquisition by the preferred stock class B shareholder by	
the amount paid in per share of preferred stock class B	
(however, the amount shall be appropriately adjusted if	
share splits, allotments of shares without contribution,	
consolidation of shares, or similar events occur for	
preferred stock class B) divided by the acquisition price	
provided for in the following paragraph. In the calculation	
of the number of common stock to be delivered in	
exchange for the acquisition of preferred stock class B, if	
any number less than one (1) share is yielded, such	
<u>fractions shall be handled by the method provided for in</u>	
Article 167, paragraph (3) of the Companies Act.	
(4) The acquisition price shall initially be an amount	
calculated by a method to be determined by a resolution of	
the Board of Directors prior to the issuance of preferred	
stock class B based on the market price of the Company's	
common stock, and such resolution may provide for a	
method to revise and adjust the acquisition price. In the	
event that the acquisition price is revised pursuant to such	
resolution, the Company shall specify the minimum	
amount to be revised, and if the acquisition price falls	
below the amount specified as the minimum, the	
acquisition price shall be revised to the amount specified	

as the minimum.

Current Articles of Incorporation	Proposed Amendments
(Acquisition Clause with Cash as Consideration)	1 Toposed 7 Internation
-	(D-1-4-1)
Article 12-7. (1) The Company may acquire all or part of the preferred	(Deleted)
stock class B to the extent permitted by law on a day as	
shall be determined by resolution of the Board of	
<u>-</u>	
Directors (hereinafter, "Acquisition Date") when any	
event provided for by resolution of the Board of Directors prior to the issuance of the preferred stock class B occurs.	
In this case, the Company shall deliver the assets provided	
for in the following paragraph to preferred stock class B	
shareholders in exchange for the acquisition of such	
preferred stock class B. In the case of a partial acquisition	
of the preferred stock class B, such redemption shall be	
made by pro rata allocation. Even after the determination	
of the acquisition date, the exercise of the right to request	
acquisition as provided for in the preceding Article shall	
not be precluded.	
(2) In exchange for the acquisition of preferred stock class B, the Company shall pay cash in an amount for each share	
of preferred stock class B, determined by resolution of the	
Board of Directors prior to the issuance of preferred stock	
class B taking into consideration the amount paid in per	
share of preferred stock class B.	
(Acquisition Clause with Common Stock as Consideration)	
	(D.1.4.1)
Article 12-8.	(Deleted)
The Company may acquire all preferred stock class B, in	
respect of which a request for acquisition has not been made by	
a last day of acquisition request, on a day immediately	
following the last day of such period. In such case, the Company shall deliver its own common stock to each preferred	
stock class B shareholder. In this case, the number of shares of	
the common stock to be delivered in exchange for the	
acquisition of such preferred stock class B shall be obtained by	
multiplying the number of the preferred stock class B held by	
each preferred stock class B shareholder by the amount paid in	
per share of preferred stock class B (however, the amount shall	
be appropriately adjusted if share splits, allotments of shares	
without contribution, consolidation of shares, or similar events	
occur for preferred stock class B) divided by the market price	
of the Company's common stock. The specific details of this	
arrangement shall be determined by resolution of the Board of	
Directors prior to the issuance of preferred stock class B. In the	
calculation of the number of common stock to be delivered in	
exchange for the acquisition of preferred stock class B, if any	
number less than one (1) share is yielded, such fractions shall	
be handled by the method provided for in Article 234 of the	
Companies Act.	
(Share Split or Consolidation of Shares and Allotment of Shares	
without Contribution)	
<u>Article 12-9.</u>	(Deleted)
(1) In the event of share split or consolidation of shares, it	
shall be carried out simultaneously and in the same	
proportion for each type of common shares and preferred	
stock class B.	
(2) In the event of allotment of shares without contribution,	
for each class of common stock and preferred stock class	
B, an allotment of shares without contribution of the	
relevant class shall be carried out simultaneously and in	
the same proportion.	

Current Articles of Incorporation	Proposed Amendments
(General Meetings of Class Shareholders)	
Article 19.	(Deleted)
(1) Unless otherwise provided for by laws or regulations or	
these Articles of Incorporation, resolutions of a general	
meeting of class shareholders shall be adopted by an	
affirmative vote of a majority of the voting rights held by	
the shareholders present at the meeting who are entitled to	
exercise their voting rights.	
(2) Unless otherwise provided for by these Articles of	
<u>Incorporation</u> , resolutions provided for in Article 324,	
paragraph (2) of the Act shall be adopted by an affirmative	
vote of not less than two-thirds (2/3) of the voting rights	
held by the shareholders present at the relevant general	
meeting of class shareholders who shall hold in aggregate	
not less than one-third (1/3) of the voting rights of the	
shareholders entitled to exercise their voting rights.	
(3) The provisions of Articles 15 and 16, and the preceding	
Article shall apply mutatis mutandis to General Meeting	
of Class Shareholders.	
(4) The provisions of Articles 14 shall apply mutatis mutandis	
to the General Meeting of Class Shareholders to be held	
on the same day as the Ordinary General Meeting of	
Shareholders.	
(Number of Directors)	(Number of Directors)
Article <u>20</u> .	Article <u>19</u> .
The Company shall have not more than <u>twelve (12)</u> Directors.	The Company shall have not more than <u>fifteen (15)</u> Directors.
Article <u>21</u> . to Article <u>45</u> . (Omitted)	Article <u>20</u> . to Article <u>44</u> . (Unchanged)

Proposal 2: Election of fourteen (14) Directors

The terms of office of all twelve (12) of the current Directors will expire at the conclusion of this meeting. Therefore, the Company proposes the election of fourteen (14) Directors.

The candidates for Directors are as follows:

No.	Name	Current position and responsibilities in the Company	Candidate attribution
1	Yuichi Tao	Director and Chairman (Corporate Executive)	Reelection
		President	
2	Masahiro Niino	Chairman of the Management Strategy Committee	New election
		Sustainability Committee Member	
		Director	
3	Arata Ito	Sustainability Committee Member	Reelection
		Management Strategy Committee Member	
		Director	
4	Masahiko Matsuta	Sustainability Committee Member	Reelection
		Management Strategy Committee Member	
		Director (Non-executive)	
5	Hideo Togashi	Audit Committee Member (Full-time)	Reelection
	5	Sustainability Committee Member	Non-executive
		Director (Non-executive) and Chairman of the Board of	
		Directors	
		Nomination Committee Member	
6	Satoru Nishibori	Remuneration Committee Member	Reelection
		Risk Committee Member	Non-executive
		Sustainability Committee Member	
		Management Strategy Committee Member	
		Outside Director	Reelection
7	Shoichi Ogawa	Audit Committee Member	Outside
	J	Management Strategy Committee Member	Independent
		Outside Director	
		Chairman of the Nomination Committee	Reelection
8	Kyoichi Fukuda	Chairman of Remuneration Committee	Outside
		Risk Committee Member	Independent
		Management Strategy Committee Member	1
		Outside Director	Reelection
9	Yutaka Hori	Nomination Committee Member	Outside
		Remuneration Committee Member	Independent
			Reelection
10	Hiroshi Konno	Outside Director	Outside
		Audit Committee Member	Independent
		Outside Director	•
		Chairman of the Audit Committee	Reelection
11	Tomoko Nunoi	Risk Committee Member	Outside
		Sustainability Committee Member	Independent
		Outside Director	
		Nomination Committee Member	Reelection
12	Wataru Hirose	Remuneration Committee Member	Outside
		Sustainability Committee Member	Independent
		Management Strategy Committee Member	
		Outside Director	
		Chairman of the Sustainability Committee	Reelection
13	Fumio Kai	Audit Committee Member	Outside
13		Risk Committee Member	Independent
		Management Strategy Committee Member	macpendent
			New election
14	Jun Aoki		Outside
14	Juli AUKI		Independent

No.	Name (Date of birth)		Career summary, position and responsibilities (significant concurrent positions outside the Company)	
		Apr. 1981	Joined The Fuji Bank, Limited	
		Oct. 2002	General Manager, Nagano Chuo Branch,	
			Mizuho Bank, Ltd.	
		Nov. 2003	General Manager, Nagano Branch, General	
			Manager, Nagano Chuo Branch, Mizuho Bank,	
		E 1 2005	Ltd.	
		Feb. 2005	General Manager, Yotsuya Branch, Mizuho Bank, Ltd.	
		Feb. 2007	General Manager, Aoyama Branch, Mizuho	
		160. 2007	Bank, Ltd.	
		Oct. 2008	General Manager, Aoyama Corporate Division,	
			Aoyama Branch, Mizuho Bank, Ltd.	
		Apr. 2009	Executive Officer, General Manager, Branch	
			Banking Division, Mizuho Bank, Ltd.	
		Apr. 2011	Managing Executive Officer, Mizuho Bank,	
	Yuichi Tao	4 2012	Ltd.	
	(February 11, 1959)	Apr. 2012	Deputy President and Representative Director, Mizuho Research Institute	
	Reelection	Apr. 2016	Adviser, FIDEA Holdings Co. Ltd.	17,790 shares
	Tenure as Director	June 2016	Part-time Director, The Shonai Bank, Ltd.	
	7 years	June 2016	Part-time Director, The Hokuto Bank, Ltd.	
	, ,	June 2016	Director and President, FIDEA Holdings Co.	
			Ltd.	
1		June 2019	Part-time Director and Chairman (Corporate	
			Executive), The Shonai Bank, Ltd.	
		Apr. 2020	President and Representative Director, The	
		. 2022	Shonai Bank, Ltd.	
		Apr. 2022	Director and Chairman (Corporate Executive), The Shonai Bank, Ltd.	
		June 2022	Part-time Director, The Hokuto Bank, Ltd.	
		3 tine 2022	(present position)	
		Apr. 2023	Director and Chairman (Corporate Executive),	
			FIDEA Holdings Co. Ltd. (present position)	
		Apr. 2023	Director and Chairman (Corporate Executive)	
			and Executive Officer, The Shonai Bank, Ltd.	
			(present position)	

Yuichi Tao has served positions of Managing Executive Officer for Mizuho Bank, Ltd. and Deputy President and Representative Director, Mizuho Research Institute. While served as Director and President from 2016 of FIDEA Holdings Co. Ltd. and appointed Director and Chairman (Corporate Executive) of the Company in April 2023, he has provided comprehensive management of the Group from the execution point of view as he serves concurrently as President and Representative Director of The Shonai Bank, Ltd. Due to his experience in the finance industry and a suitable level of insights in management, the Company nominated him as candidate for Director because it expects him to assist in reinforcing the effectiveness of the decision-making functions and supervision functions of the Board of Directors by utilizing his abundant knowledge and experience on the Company's Board of Directors.

[Special relationship of interest]

There is no special relationship of interest between Yuichi Tao and the Company.

No.	Name (Date of birth)		Career summary, position and responsibilities (significant concurrent positions outside the Company)	
		Apr. 1989	Joined The Fuji Bank, Limited	
		Oct. 2008	Deputy General Manager of Loan Business	
			Promotion Department, Mizuho Bank, Ltd.	
		Apr. 2014	General Manager of Takadanobaba Branch and	
			Takadanobaba Department No.1, Mizuho Bank,	
			Ltd.	
	Masahiro Niino	Apr. 2017	General Manager of Retail & Business	
	(August 2, 1964)		Promotion Department, Mizuho Bank, Ltd.	
	New election	Apr. 2019	Executive Councilor of Global Talent Planning	3,630 shares
			and Management Department, Mizuho Bank,	2,020 31111 31
	Tenure as Director		Ltd.	
	- years	July 2019	Executive Officer, FIDEA Holdings Co. Ltd.	
		Apr. 2020	Managing Executive Officer, FIDEA Holdings	
			Co. Ltd.	
2		Apr. 2022	Senior Managing Executive Officer, FIDEA	
			Holdings Co. Ltd.	
		Apr. 2023	President, FIDEA Holdings Co. Ltd. (present	
			position)	

Masahiro Niino has served positions of Branch General Manager and General Manager of Retail & Business Promotion Department for Mizuho Bank, Ltd. Since 2019, he has served as Executive Officer and Managing Executive Officer of FIDEA Holdings Co. Ltd. before assuming the role of Senior Managing Executive Officer in control of sales divisions and human resources and general affairs divisions. He has also been in charge of the Company as President since April 2023. Due to his experience in the finance industry and a suitable level of insights in management, the Company nominated him as candidate for Director because it expects him to assist in reinforcing the effectiveness of the decision-making functions and supervision functions of the Board of Directors by utilizing his knowledge and experience on the Company's Board of Directors.

[Special relationship of interest]

There is no special relationship of interest between Masahiro Niino and the Company.

No.	Name (Date of birth)		Career summary, position and responsibilities (significant concurrent positions outside the Company)	
3	Arata Ito (July 22, 1961) Reelection Tenure as Director 4 years	Apr. 1985 July 1991 Feb. 2004 Sept. 2005 July 2006 July 2008 Nov. 2012 June 2014 June 2016 Apr. 2017 Apr. 2018 June 2018 June 2018 June 2019	Joined The Nippon Credit Bank, Ltd. Joined The Ugo Bank, Ltd. General Manager, Yabase Branch, The Hokuto Bank, Ltd. General Manager, Akitanishi Branch, The Hokuto Bank, Ltd. General Manager, Nikaho Branch, The Hokuto Bank, Ltd. General Manager, Corporate Planning Division, The Hokuto Bank, Ltd. President and Representative Director, Minami Life Insurance Co., Ltd. Executive Officer, General Manager, Yokote Branch, The Hokuto Bank, Ltd. Managing Director, The Hokuto Bank, Ltd. Managing Executive Officer, FIDEA Holdings Co. Ltd. Director, Managing Executive Officer, The Hokuto Bank, Ltd. Director, Senior Managing Executive Officer, The Hokuto Bank, Ltd. Senior Managing Executive Officer, FIDEA Holdings Co. Ltd. President and Representative Director, The Hokuto Bank, Ltd. (present position) Director, FIDEA Holdings Co. Ltd. (present position)	14,430 share

Arata Ito has broad business experience through his involvement in positions in control of sales divisions as Executive Officer of the Company and Director of The Hokuto Bank, Ltd., and has expertise in all areas of operation. He also has extensive knowledge in management through his experience as President and Representative Director of The Hokuto Bank, Ltd. The Company nominated him as candidate for Director because it expects him to assist in reinforcing the effectiveness of the decision-making functions and supervision functions of the Board of Directors by utilizing his knowledge and experience on the Company's Board of Directors.

[Special relationship of interest]

There is no special relationship of interest between Arata Ito and the Company.

No.	Name (Date of birth)	Career summary, position and responsibilities (significant concurrent positions outside the Company)		Number of the Company's shares owned
		Apr. 1990	Joined The Shonai Bank, Ltd.	Owned
		June 2006	General Manager, Corporate Planning Division, The Shonai Bank, Ltd.	
		Apr. 2009	Representative for Special Missions of Management Integration, General Manager, Corporate Planning Division, The Shonai Bank, Ltd.	
		Oct. 2009	Group Manager, Business Strategy Group, FIDEA Holdings Co. Ltd.	
		June 2014	Executive Officer, Group Manager, Business Strategy Group, FIDEA Holdings Co. Ltd.	
		Apr. 2017	Executive Officer, General Manager, Corporate Planning Division, The Shonai Bank, Ltd.	
		June 2017	Director, Executive Officer, General Manager, Corporate Planning Division, The Shonai Bank, Ltd.	
		Apr. 2018	Director, Managing Executive Officer, General Manager, Sales Promotion Division, The Shonai Bank, Ltd.	
	3.5 1.11 3.5	Apr. 2018	Managing Executive Officer, FIDEA Holdings Co. Ltd.	
	Masahiko Matsuta (July 2, 1967)	Apr. 2019	Director, Managing Executive Officer, The Shonai Bank, Ltd.	
	Reelection Tenure as Director 1 year	Apr. 2020	Director, Managing Executive Officer, General Manager, Headquarter Sales Division, Sanze Branch and Takarada Branch, The Shonai Bank,	10,130 share
4		Mar. 2021	Ltd. Director, Managing Executive Officer, General Manager, Headquarter Sales Division, Sanze Branch, Takarada Branch, Atsumi Branch, and	
		Apr. 2021	Nezugaseki Branch, The Shonai Bank, Ltd. Director, Managing Executive Officer, General Manager, Headquarter Sales Division, Sanze Branch, Takarada Branch, Atsumi Branch, Nezugaseki Branch, Tsuruoka Higashi Branch,	
		Mar. 2022	and Choyomachi Branch, The Shonai Bank, Ltd. Director, Managing Executive Officer, General Manager, Headquarter Sales Division, Sanze Branch, Takarada Branch, Atsumi Branch, Nezugaseki Branch, Tsuruoka Higashi Branch, Choyomachi Branch, and Fujishima Branch,	
		Apr. 2022	The Shonai Bank, Ltd. President and Representative Director, The	
		June 2022	Shonai Bank, Ltd. (present position) Director, FIDEA Holdings Co. Ltd. (present position)	

Masahiko Matsuta has broad business experience in finance, corporate planning, risk management, compliance, sales-related control, etc., as Executive Officer of the Company and Director of The Shonai Bank, Ltd. He also has extensive knowledge in management through his experience as President and Representative Director of The Shonai Bank, Ltd. The Company nominated him as candidate for Director because it expects him to assist in reinforcing the effectiveness of the decision-making functions and supervision functions of the Board of Directors by utilizing his knowledge and experience on the Company's Board of Directors.

[Special relationship of interest]

There is no special relationship of interest between Masahiko Matsuta and the Company.

No.	Name (Date of birth)		Career summary, position and responsibilities (significant concurrent positions outside the Company)	
		Apr. 1981	Joined The Shonai Bank, Ltd.	
		July 2003	General Manager, Treasury and Securities	
			Division, The Shonai Bank, Ltd.	
		June 2010	Executive Officer, General Manager, Treasury	
			and Securities Division, The Shonai Bank, Ltd.	
		June 2014	Managing Executive Officer, General Manager,	
			Treasury and Securities Division, The Shonai	
			Bank, Ltd.	
		June 2016	Managing Director, Managing Executive	
			Officer, General Manager, Treasury and	
	Hideo Togashi		Securities Division, The Shonai Bank, Ltd.	
	(August 16, 1957)	June 2017	Managing Director, Managing Executive	
	Reelection		Officer, General Manager, The Shonai Bank,	
	Non-executive		Ltd.	8,378 shares
		June 2017	Managing Executive Officer, FIDEA Holdings	
	Tenure as Director		Co. Ltd.	
	2 years	Apr. 2018	Director, Managing Executive Officer, The	
5			Shonai Bank, Ltd.	
		Apr. 2020	Director, Senior Managing Executive Officer,	
			The Shonai Bank, Ltd.	
		Apr. 2020	Senior Managing Executive Officer, FIDEA	
			Holdings Co. Ltd.	
		Apr. 2021	Director, The Shonai Bank, Ltd.	
		Apr. 2021	Trustee, FIDEA Holdings Co. Ltd.	
		June 2021	Director, FIDEA Holdings Co. Ltd.	
		June 2022	Director (Non-executive), FIDEA Holdings Co.	
			Ltd. (present position)	

Hideo Togashi has broad experience as Executive Officer of the Company and as the Director of The Shonai Bank, Ltd. responsible for securities management and branch operations over many years. The Company nominated him as candidate for Director because it expects him to assist in reinforcing the effectiveness of the decision-making functions and supervision functions, etc. of the Board of Directors by utilizing his abundant knowledge and advanced insight and expertise.

[Special relationship of interest]

There is no special relationship of interest between Hideo Togashi and the Company.

No.	Name (Date of birth)		Career summary, position and responsibilities (significant concurrent positions outside the Company)			
6	Satoru Nishibori (March 2, 1953) Reelection Non-executive Tenure as Director 8 years	Apr. 1975 Apr. 2002 Dec. 2002 June 2004 Apr. 2008 Apr. 2009 June 2019 June 2016 June 2016 June 2017 Sept. 2017 Apr. 2019 June 2022	Joined The Fuji Bank, Limited Executive Officer, General Manager, Financial Planning Division, Mizuho Corporate Bank, Ltd. Executive Officer, Senior Corporate Officer, Finance and Accounting Group, Mizuho Corporate Bank, Ltd. Managing Director, Group Manager, Finance and Accounting Group, Mizuho Financial Group, Inc. Deputy President (Representative Director), Mizuho Bank, Ltd. President & CEO (Representative Director), Mizuho Bank, Ltd. Member of the Board of Directors, Mizuho Financial Group, Inc. Advisor, Mizuho Financial Group, Inc. Outside Director, FIDEA Holdings Co. Ltd. Part-time Director, The Shonai Bank, Ltd. (present position) Outside Director, Chairman of the Board of Directors, FIDEA Holdings Co. Ltd. Part-time Director, The Hokuto Bank, Ltd. (present position) Senior Advisor, Mizuho Bank, Ltd. Honorary Advisor, Mizuho Financial Group, Inc. (present position) Director (Non-executive), Chairman of the Board of Directors, FIDEA Holdings Co. Ltd.	Company's shares owned		

Satoru Nishibori served to assist in reinforcing the effectiveness of the Company's supervision functions as an Independent Outside Director and shared information and understanding with executives as a Chairman of the Board of Directors. The Company nominates him to be an Internal Non-executive Director since it decides it is appropriate to requests him to continuously promote the business innovation of the Group based on his knowledge and experience from his activities as an Outside Director in order to speed up the business innovation required for a regional bank. Satoru Nishibori has served as Managing Director and Group Manager of Finance and Accounting Group (CFO) of Mizuho Financial Group, Inc., and as President & CEO of Mizuho Bank, Ltd. The Company proposes his election as Outside Director because it expects him to continuously contribute greatly to the development of the Group by using his broad experience and advanced insight as an executive manager in a role independent from executive management. If he is elected, the Company plans for him to continue to be a Chairman of the Board of Directors and a member of the Nomination Committee, the Remuneration Committee, the Risk Committee, the Sustainability Committee and Management Strategy Committee, and be involved in the business management from an objective view as a non-executive director.

[Special relationship of interest]

There is no special relationship of interest between Satoru Nishibori and the Company.

No.	Name (Date of birth)	Career su	Number of the Company's shares owned				
7	Shoichi Ogawa (May 16, 1945) Reelection Outside Independent Tenure as Director 7 years	Apr. 1968 May 1990 June 1995 Oct. 1995 May 2000 June 2002 June 2005 Oct. 2009 May 2010 June 2011 June 2015 June 2016	Joined Bank of Japan Senior Examiner, Bank of Japan Director, The Bank of Ikeda, Ltd. Managing Director, The Bank of Ikeda, Ltd. Senior Managing Director, The Bank of Ikeda, Ltd. Representative Director, Senior Managing Director, The Bank of Ikeda, Ltd. Deputy President and Representative Director, The Bank of Ikeda, Ltd. Director, Senshu Ikeda Holdings, Inc. Deputy President and Representative Director, The Senshu Ikeda Bank, Ltd. Advisor, The Senshu Ikeda Bank, Ltd. Outside Director, NSD CO., LTD. Outside Director, FIDEA Holdings Co. Ltd. (present position)				
	[Reasons for nomination as candidate for Director and overview of expected roles] Shoichi Ogawa has served as Senior Examiner at the Bank of Japan, Director of Senshu Ikeda Holdings, Inc., and Deputy President and Representative Director of The Senshu Ikeda Bank, Ltd. The Company proposes his election as Outside Director because it expects him to contribute greatly to reinforcing the effectiveness of the decision-making function and supervisory function of the Company's Board of Directors by using his broad experience and advanced insight as an executive manager in a role independent from executive management. If he is elected, the Company plans for him to be involved in the validity and effectiveness, etc. of the execution of duties from an objective and neutral standpoint as a member of Audit Committee and Management Strategy Committee. [Special relationship of interest] There is no special relationship of interest between Shoichi Ogawa and the Company.						

No.	Name (Date of birth)		Career summary, position and responsibilities (significant concurrent positions outside the Company)					
		Apr. 1972	Joined The Yasuda Mutual Life Insurance					
			Company					
		Apr. 1994	General Manager, Kamata Office, The Yasuda Mutual Life Insurance Company					
		Apr. 2000	Manager, Corporate Planning Division, The Yasuda Mutual Life Insurance Company					
		Apr. 2001	General Manager, Corporate Planning Division, The Yasuda Mutual Life Insurance Company					
	W :1171 1	July 2002	Director, General Manager, Corporate Planning Division, The Yasuda Mutual Life Insurance					
	Kyoichi Fukuda	Apr. 2003	Company Director, General Manager, Planning Division,					
	(May 7, 1949) Reelection	Apr. 2003	The Yasuda Mutual Life Insurance Company					
	Outside	Jan. 2004	Director, General Manager, Corporate					
	Independent	Jan. 2004	Marketing Division, Meiji Yasuda Life Insurance Company	_				
	Tenure as Director 7 years	Apr. 2005	Managing Executive Officer, Meiji Yasuda Life Insurance Company					
0		Apr. 2006	Deputy President, Executive Officer, Meiji Yasuda Life Insurance Company					
8		July 2006	Deputy President and Director, Executive Officer, Meiji Yasuda Life Insurance Company					
		July 2012	President and Representative Director, Meiji Yasuda General Insurance Co., Ltd.					
		Apr. 2014	Advisor, Meiji Yasuda Life Insurance Company					
		June 2016	Outside Director, FIDEA Holdings Co. Ltd. (present position)					
		June 2018	Part-time Director, The Shonai Bank, Ltd.					
	[Reasons for nomination as can	didate for Direct	or and overview of expected roles]					
	Kyoichi Fukuda has served as I	Kyoichi Fukuda has served as Deputy President, Director, and Executive Officer of Meiji Yasuda Life Insurance						
	Company and President and Re	presentative Dire	ector of Meiji Yasuda General Insurance Co., Ltd. Th	ne Company				
			se it expects him to contribute greatly to reinforcing					
	the decision-making function and supervisory function of the Company's Board of Directors by using his broad							
	-	e manager in a role independent from executive mana	-					
			red in the selection of officer candidates for the Com					
			s and provide oversight in risk governance from an o	-				
İ	standpoint as the Chairman of t	ne nomination (Committee and the Remuneration Committee and a n	lember of the Kisk				

Committee and the Management Strategy Committee.

There is no special relationship of interest between Kyoichi Fukuda and the Company.

[Special relationship of interest]

No.	Name (Date of birth)	Career sur	Number of the Company's shares owned					
		Apr. 1979	Registered as an attorney at law with the Daiichi Tokyo Bar Association					
		Dec. 1989	Representative Attorney, Hori Yutaka Law Office (currently Hori General Law Office) (present position)					
		June 1999	Lecturer, International Corporate Strategy, Hitotsubashi University					
		Apr. 2004	Vice President, Member of Council of					
	Yutaka Hori		Management, Chiba University (present					
	(October 5, 1949)		position)					
	Reelection	Mar. 2005	Guest Professor, Law School, Chiba University					
	Outside	Apr. 2010	Member of Public Interest Corporation	_				
	Independent		Commission, Cabinet Office, Government of Japan					
	Tenure as Director	Mar. 2016	Outside Director, Juki Corporation					
	7 years	June 2016	Outside Director, FIDEA Holdings Co. Ltd.					
0	, years		(present position)					
9		Aug. 2017	Outside Director, Pasona Group Inc.					
		June 2021	Chairman of the Nomination and Compensation					
			Committee, Pasona Group Inc. (present					
			position)					
		Mar. 2023	Outside Director and Chairman of the					
			Designation and Reward Advisory Committee,					
	[D	1 (D: 4	Juki Corporation (present position)					
	[Reasons for nomination as candidate for Director and overview of expected roles] The Company proposes the election of Yutaka Hori as Outside Director because it expects him to contribute greatly to							
	reinforcing the effectiveness of the decision-making function and supervisory function of the Company's Board of							
	Directors by using his broad experience and advanced insight and expertise, specifically his broad experience and							
	advance expertise in overall legal affairs as an attorney, in a role independent from executive management. If he is							
	elected, the Company plans for him to be involved in the selection of officer candidates for the Company and to decide							
	officer remuneration, etc. from an objective and neutral standpoint as a member of the Nomination Committee and the							
	Remuneration Committee.							
	[Special relationship of interest] There is no special relationship of interest between Yutaka Hori and the Company.							
	There is no special relationship of	Apr. 1970	Deloitte Haskins & Sells LLP accounting office					
	Hiroshi Konno	Jan. 1974	Clover Certified Public Accountant Firm					
	(May 25, 1947)	June 1976	Shuwa Certified Public Accountant Firm					
	Reelection	June 2007	External Audit & Supervisory Board Member,					
	Outside		ACHILLES CORPORATION	_				
	Independent	Feb. 2011	Hiroshi Konno Certified Public Accountant					
	Tenure as Director		Office (present position)					
	3 years	June 2020	Outside Director, FIDEA Holdings Co. Ltd.					
10			(present position)					
10	 = '		or and overview of expected roles]	E 4 1 4 1'4				
	_	Hiroshi Konno has broad experience as a certified public accountant and many years of experience as an External Audit & Supervisory Board Member of ACHILLES CORPORATION. The Company proposes his election as Outside						
	-		eatly to reinforcing the effectiveness of the decision-					
			rd of Directors by using his broad experience and ad					
			nanagement. If he is elected, the Company plans for					
			ution of duties from an objective and neutral standpo					
	Committee Member.							
	[Special relationship of interest]							
	There is no special relationship of interest between Hiroshi Konno and the Company.							

No.	Name (Date of birth)	Career sur	Number of the Company's shares owned				
	Tomoko Nunoi (January 29, 1951) Reelection Outside Independent Tenure as Director 3 years	Feb. 1986 June 1994 June 1996 May 2000 Mar. 2002 July 2006 Aug. 2008 Jan. 2010	Joined Paribas (London) Capital Markets Head of Market Risk Management, Paribas Capital Markets, Tokyo Branch Chief Administrative Officer, Paribas Group, Tokyo Chief Administrative Officer, BNP Paribas Group, Tokyo Head of Human Resources, BNP Paribas CIB, Paris Head of Compliance, BNP Paribas CIB, Paris Chief Administrative Officer, BNP Paribas, Tokyo Branch Chief of Staff, BNP Paribas Securities (Japan) Limited	owned			
11		Jan. 2016 June 2020	Executive Director, Earthwatch Japan Outside Director, FIDEA Holdings Co. Ltd. (present position)				
	-	[Reasons for nomination as candidate for Director and overview of expected roles] Tomoko Nunoi has served as the global Head of Compliance and Human Resources at the BNP Paribas Gro					

Tomoko Nunoi has served as the global Head of Compliance and Human Resources at the BNP Paribas Group, has experience in a wide range of financial operations at the Group, and served as the Executive Director of Earthwatch Japan, an International Environmental NGO and authorized NPO in Japan. The Company proposes her election as Outside Director because it expects her to contribute greatly to reinforcing the effectiveness of the decision-making function and supervisory function of the Company's Board of Directors by using her broad experience, advanced insight, and international awareness developed in her work at overseas companies in a role independent from executive management. If she is elected, the Company plans for her to be involved in the validity and effectiveness, etc. of the execution of duties and to make decisions and provide oversight in risk governance from an objective and neutral standpoint as the Chairman of the Audit Committee and a member of the Risk Committee and the Sustainability Committee.

[Special relationship of interest]

There is no special relationship of interest between Tomoko Nunoi and the Company.

No.	Name (Date of birth)	Career sun	Number of the Company's shares owned				
		Apr. 1977	Joined Yamagata Prefectural Government				
		Apr. 2010	General Manager, Commerce, Labor & Tourism				
			Department, Yamagata Prefectural Government				
		Apr. 2012	General Manager, Planning & Development				
			Department, Yamagata Prefectural Government				
	Wataru Hirose	Apr. 2014	Enterprise Manager, Yamagata Prefectural				
	(September 22, 1954)		Government				
	Reelection	Apr. 2016	Educational Manager, Education Committee,				
	Outside		Yamagata Prefectural Government	_			
	Independent	Apr. 2019	Chairman, Yamagata Constructional				
			Engineering Center				
	Tenure as Director	June 2020	Outside Director, The Shonai Bank, Ltd.				
	2 years	May 2021 Outside Audit & Supervisory Board Member,					
			Yamazawa Co., Ltd. (present position)				
		June 2021	Part-time Director, The Shonai Bank, Ltd.				
12			(present position)				
		June 2021	Outside Director, FIDEA Holdings Co. Ltd.				
			(present position)				
			or and overview of expected roles]				
	Wataru Hirose has served as the General Manager of the Commerce, Labor & Tourism Department, the General						

Wataru Hirose has served as the General Manager of the Commerce, Labor & Tourism Department, the General Manager of the Planning & Development Department, a corporate manager, and the Educational Manager of the Education Committee at the Yamagata Prefectural Government, as well as the Chairman of the Yamagata Constructional Engineering Center from 2019 and as Outside Director of The Shonai Bank, Ltd. from 2020. The Company proposes his election as Outside Director because it expects him to contribute greatly to reinforcing the effectiveness of the decision-making function and supervisory function of the Company's Board of Directors using his broad experience cultivated in his duties at the Yamagata Prefectural Government and his advanced insight and administrative awareness in vendor support in a role independent from executive management. If he is elected, the Company plans for him to be involved in the selection of officer candidates for the Company and to decide officer remuneration, etc. from an objective and neutral standpoint as a member of the Nomination Committee, the Remuneration Committee, the Sustainability Committee and the Management Strategy Committee.

[Special relationship of interest]

There is no special relationship of interest between Wataru Hirose and the Company.

No.	Name (Date of birth)	Career sur	Number of the Company's shares owned				
		Apr. 1983	Joined Bank of Japan				
		June 2007	Deputy Director General, Financial Systems				
			Dept. (in charge of Review and Planning),				
			Bank of Japan				
		Oct. 2008	General Manager, Akita Branch, Bank of Japan				
	Fumio Kai	Apr. 2013	General Manager, Deposit Insurance				
	(June 23, 1959)		Department, Deposit Insurance Corporation of				
	Reelection		Japan				
	Outside	June 2015	Full-Time Auditor, Chuo Labour Bank	_			
	Independent	June 2019	Policy Research Director, The Tokyo				
			Foundation for Policy Research				
	Tenure as Director	June 2021	Outside Director, FIDEA Holdings Co. Ltd.				
	2 years		(present position)				
13		July 2021	Advisor, Sompo Japan Insurance Inc. (present position)				
13		Dec. 2021	Outside Director and Audit Committee				
			Member, GMO Payment Gateway, Inc. (present				
			position)				
	[Reasons for nomination as candi-	date for Directo	or and overview of expected roles]				
			al of the Financial Systems Dept. (in charge of Review	-			
	the Bank of Japan, as the General Manager of the Akita Branch of the Bank of Japan, and as the General Manager of the						

Fumio Kai has served as Deputy Director General of the Financial Systems Dept. (in charge of Review and Planning) at the Bank of Japan, as the General Manager of the Akita Branch of the Bank of Japan, and as the General Manager of the Deposit Insurance Department of the Deposit Insurance Corporation of Japan. The Company proposes his election as Outside Director because it expects him to contribute greatly to reinforcing the effectiveness of the decision-making function and supervisory function of the Company's Board of Directors using his broad experience and advanced insight in a role independent from executive management. If he is elected, the Company plans for him to be involved in the validity and effectiveness, etc. of the execution of duties and to make decisions and provide oversight in risk governance from an objective and neutral standpoint as the Chairman of the Sustainability Committee and a member of the Audit Committee, the Risk Committee and the Management Strategy Committee.

[Special relationship of interest]

There is no special relationship of interest between Fumio Kai and the Company.

No.	Name (Date of birth)	Career su	Number of the Company's shares owned				
14	Jun Aoki (April 30, 1957) New election Outside Independent Tenure as Director - years	Apr. 1980 Apr. 1991 July 1993 July 1995 Feb. 1999 Nov. 2011 Nov. 2014 Apr. 2015 Jan. 2017 Mar. 2017 Jan. 2018 Jan. 2019 Jan. 2020 Jan. 2022	Joined Maki and Associates Joined McKinsey & Company, Inc. Engagement Manager, McKinsey & Company, Inc. Senior Engagement Manager, McKinsey & Company, Inc. CEO, BNP Paribas Cardif Japan Head of International Human Resources, BNP Paribas Cardif Japan Corporate Advisor, Shiseido Company, Limited Corporate Officer and Chief People Officer, Shiseido Company, Limited Corporate Executive Officer, Chief People Officer and Chief Creative Officer, Shiseido Company, Limited Director, Corporate Executive Officer, Chief People Officer and Chief Creative Officer, Shiseido Company, Limited Representative Director, Corporate Executive Officer and Chief People Officer, Shiseido Company, Limited Director, Corporate Executive Officer, Chief People Officer and Chief Social Value Creation Officer, Shiseido Company, Limited Corporate Executive Officer and Chief Social Value Creation Officer, Shiseido Company, Limited Representative Director, Junpumanpan Inc. (present position)				
	[Reasons for nomination as candidate for Director and overview of expected roles] Jun Aoki has many years of experience in the consulting industry as well as extensive experience in human resources strategy. The Company proposes his election as Outside Director because it expects him to contribute greatly to reinforcing the effectiveness of the decision-making function and supervisory function of the Company's Board of Directors by using his advanced insight in a role independent from executive management. If he is elected, the Company plans for him to be involved in the selection of officer candidates for the Company and to decide officer remuneration, etc. from an objective and neutral standpoint as a member of the Nomination Committee, the						

Notes

[Special relationship of interest]

1. Shoichi Ogawa, Kyoichi Fukuda, Yutaka Hori, Hiroshi Konno, Tomoko Nunoi, Wataru Hirose, Fumio Kai and Jun Aoki are candidates for Outside Director provided for in Article 2, paragraph (3), item (vii) of the Regulation for Enforcement of the Companies Act.

Remuneration Committee, the Sustainability Committee and the Management Strategy Committee.

There is no special relationship of interest between Jun Aoki and the Company.

- 2. The Company has entered into agreements with Shoichi Ogawa, Kyoichi Fukuda, Yutaka Hori, Hiroshi Konno, Tomoko Nunoi, Wataru Hirose, and Fumio Kai based on the provision in Article 427, paragraph (1) of the Companies Act to limit liability for damages under Article 423, paragraph (1) of the Companies Act. Under these agreements, the maximum amount of liability for damages is the upper limit of the total amounts listed in each item of Article 425, paragraph (1) of the Companies Act, and the Company intends to continue these agreements if the reelection of Shoichi Ogawa, Kyoichi Fukuda, Yutaka Hori, Hiroshi Konno, Tomoko Nunoi, Wataru Hirose, Fumio Kai, and Jun Aoki is approved. The Company also intends to enter into the same type of agreement with Jun Aoki if his election is approved.
- 3. The Company has entered into a directors and officers liability insurance policy as provided for in Article 430-3, paragraph (1) of the Companies Act with an insurance company, and a summary of the details of the policy is provided on page 54 (in Japanese only). If the election of each candidate is approved at the meeting, the Company plans to include each of them as an insured in the insurance policy. In addition, when the policy is renewed, the Company plans to renew the policy with the same terms.
- 4. The number of the Company's common shares owned is based on ownership as of the date of preparation of this Notice of Convocation and the Reference Documents for the General Meeting of Shareholders.

- 5. The Company has registered Shoichi Ogawa, Kyoichi Fukuda, Yutaka Hori, Hiroshi Konno, Tomoko Nunoi, Wataru Hirose, and Fumio Kai as Independent Directors based on the stipulations of Tokyo Stock Exchange, Inc. The Company intends to continue the registration of Shoichi Ogawa, Kyoichi Fukuda, Yutaka Hori, Hiroshi Konno, Tomoko Nunoi, Wataru Hirose, and Fumio Kai as Independent Directors if their reelection is approved. Jun Aoki satisfies the requirements for an Independent Director as provided for by Tokyo Stock Exchange, Inc., and if his election is approved, the Company intends to register Jun Aoki as an Independent Director. Please refer to page 25 for Independence Criteria of the Company
- 6. The proposal is predicated on the approval of Proposal 1 to change of the number of Directors stipulated in Article 20 of the Company's Articles of Incorporation from 12 to 15 Directors. The Company seeks to expand the number of Directors as it has become more important to secure diversity of skills, experience, knowledge, and other qualities in order for the Board of Directors to carry out its role and responsibilities.
- 7. If all the Director candidates are approved, the number of Directors will be 14, an increase of 2 from the current number. The number of internal Directors will be increased by one in order to accelerate management reforms. The number of Outside Directors will be increased by one from a perspective of promoting diversity of skills.

Characteristics of the Company's Governance System A company with nominating committee, etc. Isolated supervisory and execution functions

Skill Matrix for Candidates for Director

Of the skills possessed by each candidate for Director, fields with special expectations are as follows.

-								
	Corporate management	Finance	Business strategy	Financial affairs and accounting	Human resources strategy Human resources development	Risk management	Legal affairs and compliance	Regional economy
Yuichi Tao	•	•	•					•
Masahiro Niino	•	•	•		•			
Arata Ito	•	•	•					•
Masahiko Matsuta	•	•	•					•
Hideo Togashi		•				•		•
Satoru Nishibori	•	•	•	•	•	•		
Shoichi Ogawa	•	•	•					
Kyoichi Fukuda	•	•			•	•	•	
Yutaka Hori							•	
Hiroshi Konno				•				
Tomoko Nunoi		•			•	•	•	
Wataru Hirose								•
Fumio Kai		•				•		
Jun Aoki	•	•	•		•			

^{*} The above chart does not represent all the knowledge possessed by the candidates.

< Reference > FIDEA Group's Independence Criteria for Outside Directors

To ensure the independence of Outside Directors, they need to meet the following criteria:

- 1. In terms of a party related to the Group officers, employees, or shareholders
 - (1) A person who is not an executive director, executive officer, corporate officer, or other employee of the Group (hereinafter, "executive") and who has not been an executive in the past.
 - (2) A party who is not currently a major shareholder (a shareholder with possession of at least 10% of the voting rights) and companies that are not the parent company or important subsidiary of such, or if such a party is a company, a person who is not an executive of said company, and has not been an executive for the most recent five-year period.

2. In terms of a party related as a supplier/client

- (1) A party who considers the Group to be a major supplier/client and companies that are not the parent company or important subsidiary of such, or if such party is a company, a person who is not an executive of said company, and has not been an executive for the most recent five-year period.
- (2) A party who is not currently a major supplier/client of the Group and companies that are not the parent company or important subsidiary of such, or if such a party is a company, a person who is not an executive of said company, and has not been an executive for the most recent five-year period.
- (3) A person who is not an executive of an organization that receives donations or subsidies exceeding a certain amount from the Group (10 million yen per annum on average over the past three business years or 30% of the total annual average costs of the said organization, whichever is greater).
- (4) A person who is not an officer of a company, or said company's parent company or subsidiary, that accepts a Director from the Group.

3. In terms of specialized service providers

- (1) Not currently the Group's accounting auditor or employee of said accounting auditor and who has not been in charge of the audit of the Group as said employee over the most recent five-year period.
- (2) A person who has not received cash or other financial interests of 10 million yen or greater annually on average over the past three years as an attorney at law or consultant from the Group, excluding remuneration for officers.

4. Others

- (1) A person who is not the spouse or relative within the second degree of kinship of the person cited in 1. to 3. above.
- (2) A person without constant concern of a substantial conflict of interest with the Company's overall general shareholders due to reasons outside of those considered above.
- (3) Major suppliers/clients stipulated in 2. above shall be defined by the criteria of 2% or more of its consolidated sales in each of the most recent three business years (consolidated ordinary profit in case of the Company).
- (4) Even a person who does not fulfill either of the conditions set forth in 2. to 4- (1) above, if the Company believes that the person is suitable as Outside Director with sufficient independence from the Company, because of his/her personality and insight, the person can be nominated as candidate for Outside Director under the condition that he/she fulfills the requirements of Outside Director under the Companies Act and the Company explains externally the reason for considering the person suitable as Outside Director with sufficient independence from the Company.