Note: This document has been translated from a part of the Japanese original for reference purposes only. In the event of any discrepancy between this translated document and the Japanese original, the original shall prevail.

Securities Code: 6486

Start date of measures for electronic provision: May 25,2023

Date of sending by postal mail: June 7, 2023

To our shareholders:

Tetsuji Tsuru
Representative Director and President **Eagle Industry Co., Ltd.**(Location of the Head Office)
1-12-15 Shiba-Daimon, Minato-ku, Tokyo
(Location of the Headquarters)
14F, Shiba-Park Bldg.-B, 2-4-1, Shiba-koen, Minato-ku, Tokyo

NOTICE OF THE FY2022 ORDINARY GENERAL MEETING OF SHAREHOLDERS

The FY2022 Ordinary General Meeting of Shareholders of Eagle Industry Co., Ltd. (the "Company") will be held as described below.

When convening this general meeting of shareholders, the Company takes measures for providing information that constitutes the content of reference documents for the shareholders meeting, etc. (items for which measures for providing information in electronic format are to be taken) in electronic format. This information is posted on each of the websites below, so please access either of those websites to confirm the information.

The Company's website:

Access the following website or QR code, then click "Information."

The Company's website:

https://www.ekkeagle.com/en/

TSE website (Listed Company Search):

In addition to posting items subject to measures for electronic provision on the website above, the Company also posts this information on the website of the Tokyo Stock Exchange (TSE).

Access the following TSE website, enter "Eagle Industry" in "Issue name (company name)" or the Company's securities code "6486" in "Code," and click "Search." Then, click "Basic information" and select "Documents for public inspection/PR information." Under "Filed information available for public inspection," click "Click here for access" under "[Notice of General Shareholders Meeting /Informational Materials for a General Shareholders Meeting]."

TSE website:

https://www2.jpx.co.jp/tseHpFront/JJK020010Action.do?Show=Show

If you are unable to attend the meeting in person, you may exercise your voting rights via the Internet or postal mail. Please review the attached Reference Documents for the General Meeting of Shareholders and exercise your voting rights no later than 5:15 p.m., Monday, June 26, 2023 (JST).

If exercising voting rights via the Internet:

Please access the Company's designated voting rights website (https://evote.tr.mufg.jp/) (in Japanese), use the "Voting Rights Exercise Code" and "Password" provided on the voting exercise form sent together with the Convocation Notice, and fill in your approval or disapproval of the proposals by the above exercise deadline according to the instructions on the screen.

If exercising voting rights by postal mail:

Please indicate your approval or disapproval of the proposals on the voting exercise form and return it by postal mail to reach us no later than the above exercise deadline.

1. Date and Time: Tuesday, June 27, 2023 at 10:00 a.m. (JST) (Reception will open at 9:00 a.m.)

2. Venue: Room A, AP Hamamatsucho, B1F, Shiba-Park Bldg.-B

2-4-1, Shiba-koen, Minato-ku, Tokyo

Please note that the venue is different from that of the previous year. In the event that the venue is changed,

notice will be provided on our website (https://www.ekkeagle.com/jp/) (in Japanese).

3. Purposes:

Items to be reported:

 Business Report and Consolidated Financial Statements for the FY2022 (from April 1, 2022 to March 31, 2023), as well as the results of audit of the Consolidated Financial Statements by the Accounting Auditor and the Audit & Supervisory Board

2. Non-Consolidated Financial Statements for the FY2022 (from April 1, 2022 to March 31, 2023)

Items to be resolved:

Proposal 1: Appropriation of surplus

Proposal 2: Amendment to the Articles of Incorporation

Proposal 3: Election of nine (9) Directors

Proposal 4: Election of two (2) Audit & Supervisory Board Members

- Note that, for this general meeting of shareholders, <u>paper-based documents stating items for which measures for providing information in electronic format are to be taken, excluding the below items, will be delivered to all shareholders regardless of whether they have made a request for delivery of such documents. If revisions to the items subject to measures for electronic provision arise, a notice of the revisions and the details of the items before and after the revisions will be posted on the websites listed on page 1 of this document.</u>
 - · Business Report
 - (1) Among Items Related to the Current Status of the Corporate Group, "main business contents," "major sales offices and factories," "status of employees," and "status of major borrowers"
 - (2) Among Items Related to Company Officers, "Items related to Outside Officers"
 - (3) Items Related to Company Shares
 - (4) Items Related to Stock Acquisition Rights
 - (5) Status of the Accounting Auditor
 - (6) Structure to Ensure Appropriate Operations and Operational Status of Said Structure
 - Consolidated Financial Statements "Consolidated Statement of Shareholders' Equity" and "Notes to Consolidated Financial Statements"
 - Non-Consolidated Financial Statements "Balance Sheets," "Statements of Income," "Statement of Shareholders' Equity," and "Notes to Non-Consolidated Financial Statements"
 - · Accounting audit report on Non-Consolidated Financial Statements
- If attending the meeting in person, please present the voting form at the reception desk.

Reference Documents for the General Meeting of Shareholders

Proposal 1: Appropriation of surplus

The Company's basic policy regarding the distribution of profits to our shareholders is to pay stable dividends that take into account the balance between profit return and internal reserves for medium- to long-term growth. In line with the above, we have set a DOE target of at least 2.5% for the new medium-term management plan, which begins in the current fiscal year, and propose payment as follows.

Matters related to year-end dividends

In accordance with the above basic policy, the Company proposes to pay a year-end dividend of 45 yen per share for FY2022.

As 25 yen per share was paid as an interim dividend, total dividends per share for the fiscal year will be 70 yen.

- 1. Type of dividend property Cash
- 2. Allocation of dividend property and total amount thereof 45 yen per common share of the Company Total amount of dividends: 2,239,100,775 yen
- 3. Effective date of distribution of dividends of surplus June 28, 2023

Proposal 2: Amendment to the Articles of Incorporation

1. Reasons for the Proposal

To partially change the business purpose in light of the further expansion of business contents of the Company.

2. Content of Amendments

Details of the proposed amendments are as follows:

(Underlining denotes change)

Current Articles of Incorporation	Proposed amendments			
(Purpose)	(Purpose)			
Article 2	Article 2			
The purpose of the Company is to engage in the following	The purpose of the Company is to engage in the following			
businesses.	businesses.			
Manufacture and sale of sealing equipment and sealing	Manufacture and sale of sealing equipment and sealing			
equipment related products	equipment related products			
Manufacture and sale of marine equipment products	2. Manufacture and sale of marine equipment products			
3. Manufacture and sale of valves, couplings, insulating	3. Manufacture and sale of valves, couplings, insulating			
materials and pipes, and power transmission devices	materials and pipes, and power transmission devices			
4. Manufacture and sale of bearings	4. Manufacture and sale of bearings			
5. Manufacture and sale of hydraulic and pneumatic	5. Manufacture and sale of hydraulic and pneumatic			
equipment and related parts	equipment and related parts			
6. Manufacture and sale of carbon, ceramic, alloy, and	6. Manufacture and sale of carbon, ceramic, alloy, and			
synthetic resin products	synthetic resin products			
7. Manufacture, processing, and sale of optoelectronic	7. Manufacture, processing, and sale of optoelectronic			
products such as semiconductors and light	products such as semiconductors and light			
emitting/receiving elements, electronic equipment/devices,	emitting/receiving elements, electronic equipment/devices,			
and related products	and related products			
8. Undertaking installation work and incidental work related	8. Undertaking installation work and incidental work related			
to the products and related products in the preceding items	to the products and related products in the preceding items			
(Newly established)	9. Storage and warehousing of the products and related			
	products in the preceding items			
9. All work incidental to the preceding items	10. All work incidental to the preceding items			

Proposal 3: Election of nine (9) Directors

The terms of office of all eight (8) Directors will expire at the conclusion of this Meeting.

Therefore, the Company proposes the election of nine (9) Directors, increasing the number of Directors by one (1) in order to further strengthen the management structure.

The candidates for Directors are as follows:

Tetsuji Tsuru has worke plentiful knowledge and	June 1985 June 1989 June 2006 June 2018 [Significant of Representation Co., Ltd.	Joined NOK CORPORATION Director and Vice President, NOK Inc. Director, the Company MBA, Sloan School of Management, Massachusetts Institute of Technology Managing Director, the Company Senior Managing Director, the Company Representative Director and Vice President, the Company Representative Director and President, the Company Director, NOK CORPORATION Representative Director, Chairman of the Board and President, the Company (incumbent) concurrent positions outside the Company] ve Director and Chairman, EagleBurgmann Japan	151,10			
Tetsuji Tsuru has worke plentiful knowledge and Director and ask for his	Representation Co., Ltd.					
Masaki Nakao	Representative Director and Chairman, EagleBurgmann Japan Co., Ltd. Reasons for nomination as a candidate for Director Tetsuji Tsuru has worked as the Company's Representative Director and President for many years at plentiful knowledge and experience from that business management activity, we have made him a car Director and ask for his reelection.					
(April 9, 1955) Reelection Male Board meeting attended 13/13 meetings	June 2018 Oct. 2020	Joined the Company Director, the Company Operating Officer, the Company Senior Operating Officer and General Manager, Corporate Strategic Planning Office, the Company Senior Managing Director and General Manager, Corporate Strategic Planning Office, the Company Representative Director and Vice President and General Manager, Corporate Strategic Planning Office, the Company Representative Director and Vice President, the Company Representative Director, Vice President and General Manager, Defense Business Corporate Office, the Company (incumbent)	22,40			

3	Shinji Abe (January 14, 1959) Reelection Male Board meeting attendance 13/13 meetings	Apr. 1981 Oct. 2004 June 2007 June 2008 June 2009 June 2010 Apr. 2020	Joined NOK CORPORATION Branch Manager, Anjo Branch I, Corporate Sales & Marketing Division, NOK CORPORATION Director, the Company Managing Director, the Company Senior Operating Officer, the Company Senior Managing Director and General Manager, Corporate Sales & Marketing Division, the Company Senior Managing Director and General Manager, Global Quality and Environmental Control Office (currently General Manager,	42,90				
3	(January 14, 1959) Reelection Male Board meeting attendance	Oct. 2004 June 2007 June 2008 June 2009 June 2010	Branch Manager, Anjo Branch I, Corporate Sales & Marketing Division, NOK CORPORATION Director, the Company Managing Director, the Company Senior Operating Officer, the Company Senior Managing Director and General Manager, Corporate Sales & Marketing Division, the Company Senior Managing Director and General Manager, Global Quality and Environmental	42,90				
3	(January 14, 1959) Reelection Male Board meeting attendance	June 2008 June 2009 June 2010	Director, the Company Managing Director, the Company Senior Operating Officer, the Company Senior Managing Director and General Manager, Corporate Sales & Marketing Division, the Company Senior Managing Director and General Manager, Global Quality and Environmental	42,90				
3	(January 14, 1959) Reelection Male Board meeting attendance	June 2008 June 2009 June 2010	Managing Director, the Company Senior Operating Officer, the Company Senior Managing Director and General Manager, Corporate Sales & Marketing Division, the Company Senior Managing Director and General Manager, Global Quality and Environmental	42,90				
3	(January 14, 1959) Reelection Male Board meeting attendance	June 2009 June 2010	Senior Operating Officer, the Company Senior Managing Director and General Manager, Corporate Sales & Marketing Division, the Company Senior Managing Director and General Manager, Global Quality and Environmental	42,90				
3	(January 14, 1959) Reelection Male Board meeting attendance	June 2010	Senior Managing Director and General Manager, Corporate Sales & Marketing Division, the Company Senior Managing Director and General Manager, Global Quality and Environmental	42,90				
3	Reelection Male Board meeting attendance		Manager, Corporate Sales & Marketing Division, the Company Senior Managing Director and General Manager, Global Quality and Environmental	42,90				
3	Male Board meeting attendance	Apr. 2020	Division, the Company Senior Managing Director and General Manager, Global Quality and Environmental	42,90				
3	Board meeting attendance	Apr. 2020	Manager, Global Quality and Environmental					
3	=							
	15/13 meetings		Control Office (currently General Manager,					
			Safety, Environmental and Quality Control					
			Office), the Company					
		June 2022	Representative Director, Senior Managing					
			Director and General Manager, Safety,					
			Environmental and Quality Control Office, the					
			Company (incumbent)					
	Reasons for nomination as a cand			. T. 1 .				
			n business and sales activities of our Group's produc	-				
	-		ave made him a candidate for Director and ask for h					
	further promote quanty control an		y and environmental management activities at our C Joined NOK CORPORATION	отрану.				
		Mar. 1989						
	Norio Uemura	June 2010	Operating Officer, the Company					
	(February 24, 1959)	Jan. 2014	Senior Operating Officer, the Company					
	Reelection	June 2014	Senior Managing Director and General	22,7				
	Male	Mar. 2016	Manager, Engineering Division, the Company Doctor of Engineering	22,70				
4	Board meeting attendance	June 2022	Representative and Senior Managing Director					
	12/13 meetings	June 2022	and General Manager, Engineering Division,					
			the Company (incumbent)					
-	Reasons for nomination as a candidate for Director							
	Norio Uemura has plentiful experience and results with our Group's products and service technology and has deep							
			ve have made him a candidate for Director and ask for					
		Apr. 1988	Joined the Company					
		Apr. 2011	Department Manager, Manufacturing					
			Engineering Department, AI·CI Division, the					
			Company					
	Masahide Shimada	June 2018	Operating Officer and Deputy General					
			Manager, AI·CI Division, the Company					
	(March 19, 1966) Reelection Male Board meeting attendance after assuming office as Director 9/9 meetings	June 2019	Operating Officer and General Manager, AI·CI					
			Division, the Company	14,30				
5		Apr. 2020	Senior Operating Officer and General Manager, AI·CI Division, the Company	11,50				
3		June 2022	Senior Managing Director and General					
			Manager, AI CI Division, the Company					
		Feb. 2023	Senior Managing Director, General Manager,					
			AI·CI Division and General Manager,					
			Nuclear Power Business Corporate Office, the					
-	D 0		Company (incumbent)					
	Reasons for nomination as a candidate for Director							
	Masahide Shimada has plentiful experience and results in supervising production technology and other aspects of the							
	Company's businesses in the auto candidate for Director and ask for		nstruction machinery industries. Therefore, we have	made him a				

No.	Name (Date of birth)	Number of the Company's shares owned					
	Hidetaka Yamamoto (April 20, 1960)	Apr. 1987 Jan. 2018 Apr. 2020	Joined the Company Operating Officer and Deputy General Manager, Corporate Sales & Marketing Division, the Company Senior Operating Officer and General Manager, Corporate Sales & Marketing Division, the				
6	New election Male Board meeting attendance -	Nov. 2020	Corporate Sales & Marketing Division, and Deputy General Manager, AI·CI Division, the Company				
		Apr. 2023	Senior Operating Officer and General Manager, Corporate Sales & Marketing Division, the Company (incumbent)				
	Reasons for nomination as a can						
		Therefore, we ha	d results in the business promotion and sales activiti ave newly nominated him a candidate for Director to				
		Apr. 1970	Joined The Industrial Bank of Japan, Limited				
		Nov. 1998	Director and Deputy President, The Long-Term Credit Bank of Japan, Limited				
		Mar. 2000	Managing Executive Officer, The Industrial Bank of Japan, Limited				
		Sept. 2000	Managing Executive Officer, Mizuho Holdings, Inc.				
		Apr. 2002	Senior Managing Executive Officer, Mizuho Bank, Ltd.				
		June 2003	Representative Director and Vice President, Millennium Retailing, Inc.				
7	Makoto Kikkawa (August 25, 1947) New election	Apr. 2007	Executive Officer, Kyowa Hakko Kogyo Co., Ltd.				
	Outside Director Male	June 2007	Executive Officer, Kyowa Hakko Kogyo Co., Ltd. and Representative Director and President, Kyowa Hakko Chemical Co., Ltd.	-			
	Board meeting attendance	Apr. 2012	Representative Director and President, KH Neochem Co., Ltd.				
		June 2014	Outside Director, Sakai Heavy Industries, Ltd.				
		Sept. 2014	Director and Chairman, KH Neochem Co., Ltd.				
		June 2015	Outside Director and Audit and Supervisory Committee Member, Sakai Heavy Industries, Ltd. (incumbent)				
		[Significant of Outside Direction of Control					
		Member, Sak					
		* He is sched					
	conclusion of the Annual General Meeting of Shareholders planned to be held in June 2023.						
	Reasons for nomination as a candidate for Outside Director and overview of expected roles Makoto Kikkawa has abundant experience and extensive knowledge in corporate management in financial institutions						
			inue providing supervision and counsel on the execu				
	Company's Directors and from an objective, broad and advanced perspective and so have newly nominated him as a candidate for Outside Director. If elected, he will be involved in selection of candidates for officer positions and						
	determination of officer compensation from an objective and neutral standpoint as a member of the Nomination and						
	Compensation Committee.						

No.	Name (Date of birth)	rth) Career summary, position and responsibilities				
8	Katsuhiko Shono (February 16, 1952) New election Outside Director Male Board meeting attendance –	Mar. 1970 July 1985 June 2002 June 2005 May 2021 May 2023 [Significant of	Joined the Ministry of International Trade and Industry (currently the Ministry of Economy, Trade and Industry) Transferred to Toronto Center, Japan External Trade Organization General Manager, Traditional Crafts Industries Office, Manufacturing Industries Bureau, Ministry of Economy, Trade and Industry Managing Director, The Japan Society of Industrial Machinery Manufacturers Advisor, The Japan Society of Industrial Machinery Manufacturers Advisor and Director, The Japan Society of Industrial Machinery Manufacturers (incumbent)	owned		
	Advisor and Director, The Japan Society of Industrial Machinery Manufacturers Reasons for nomination as a candidate for Outside Director and overview of expected roles Katsuhiko Shono is expected to provide supervision and counsel on the execution of duties by the Company's Directors from an objective, broad and advanced perspective based on his vast amount of experience in the industrial machinery field and high principles, so we have newly nominated him as a candidate for Outside Director. Also, he has not been involved in corporate management in the past so we believe he can appropriately carry out the duties of an Outside Director. If elected, he will be involved in selection of candidates for officer positions and determination of officer compensation from an objective and neutral standpoint as a member of the Nomination and Compensation Committee.					
9	Masako Sakaguchi (March 31, 1967) New election Outside Director Female Board meeting attendance	Apr. 1996 May 1999 Jan. 2001 Jan. 2009 Apr. 2014 Nov. 2018	Registered as an attorney at law (member of the Dai-ichi Tokyo Bar Association) Master in Laws (LL.M.), Northwestern University School of Law Registered as attorney in the State of New York Judicial commissioner, Tokyo Summary Court (incumbent) Professor, Legal Training and Research Institute, Supreme Court of Japan Bar Examination Committee Member (Civil law) Preliminary Bar Examination Committee Member (Civil law)	500		
	Reasons for nomination as a candidate for Outside Director and overview of expected roles Masako Sakaguchi is expected to provide supervision and counsel on the execution of duties by the Company's Directors from an objective, broad and advanced perspective based on her vast amount of experience as an attorney and high principles, so we have newly nominated her as a candidate for Outside Director. Also, she has not been involved in corporate management in the past so we believe she can appropriately carry out the duties of an Outside Director. If elected, she will be involved in selection of candidates for officer positions and determination of officer compensation from an objective and neutral standpoint as a member of the Nomination and Compensation Committee.					

(Notes) 1. Candidate Tetsuji Tsuru also serves as Representative Director and Chairman of EagleBurgmann Japan Co., Ltd., and the Company has a business relationship, selling and purchasing products, etc., with this company.

- 2. There are no special interests between the other candidates and the Company.
- 3. Candidate Masahide Shimada was elected at the FY2021 Ordinary General Meeting of Shareholders and has participated in all Board meetings held thereafter.
- 4. Makoto Kikkawa, Katsuhiko Shono, and Masako Sakaguchi are candidates for Outside Director.

- 5. The Company has entered into a liability insurance agreement for officers, etc. with all directors as insured as set forth in Article 430-3, Paragraph 1 of the Companies Act. It covers damages that may arise from insured directors being liable in relation to the execution of their duties or being subjected to claims pursuing such liability. The grounds for exemption ensure that the appropriateness of the execution if duties is not impaired, by excluding damages arising from unlawful acts on the part of the insured or actions taken while recognizing that they violate the law. If the candidates assume office, they will become insured under the agreement, and the agreement will be renewed as long as they serve as director.
- 6. The following is an overview of the contents of the limited liability agreements with Outside Directors. If the election of Makoto Kikkawa, Katsuhiko Shono, and Masako Sakaguchi is approved, the Company will conclude an agreement with each candidate under the provision of Article 427, paragraph 1 of the Companies Act to limit liability for damages as provided for in Article 423, paragraph 1 of the Act. The limit of liability as provided for in this agreement is the amount specified by laws and regulations.
- 7. Makoto Kikkawa, Katsuhiko Shono, and Masako Sakaguchi satisfy the criteria for Independent Director according to the regulations of the Tokyo Stock Exchange, Inc., and if their election is approved, the Company plans to register each candidate as an Independent Director.

Proposal 4: Election of two (2) Audit & Supervisory Board Members

The terms of office of current Audit & Supervisory Board Members, Hiroyasu Hayashi and Nozomu Maehara, will expire at the conclusion of this Meeting. Therefore, the Company proposes the election of two (2) Audit & Supervisory Board Members. The Audit & Supervisory Board has already given its consent to this proposal.

The candidates for Audit & Supervisory Board Member are as follows:

Candidate	Name (Date of birth)		Career summary and position	Number of the Company's shares owned			
1	Yasumitsu Iba (June 29, 1961) New election Male Board meeting attendance - meetings Audit & Supervisory Board	Apr. 1985 Nov. 2000 Oct. 2007 July 2010 Jan. 2013 July 2017 June 2019	Jointed The Long-Term Credit Bank of Japan, Limited Joined The Industrial Bank of Japan, Limited Joined State Street Trust and Banking Co., Ltd. Joined the Company General Manager, Accounting Department, Financial and Accounting Division, the Company Deputy General Manager, Financial and Accounting Division, the Company Operating Officer and Deputy General Manager, Financial and Accounting Division,	4,700			
	meeting attendance - meetings	Jan. 2020 Jan. 2023	the Company Operating Officer, the Company, Senior Managing Director, EagleBurgmann Japan Co., Ltd. Operating Officer and Deputy General Manager, Financial and Accounting Division, the Company (incumbent)				
	Reasons for nomination as a candidate for Audit & Supervisory Board Member Yasumitsu Iba has abundant experience and accomplishments in financial institutions and the financial and accounting areas of the Group, and we have newly nominated him a candidate for Audit & Supervisory Board Member with the expectation that his deep specialization in these areas will be reflected in the auditing of the execution of duties.						
2	Nozomu Maehara (February 19, 1959) Reelection Outside Director Male Board meeting attendance 13/13 meetings Audit & Supervisory Board meeting attendance 13/13 meetings	Apr. 1982 Apr. 2003 July 2010 Apr. 2016 June 2019 June 2020 [Significant of Standing Cortical Stan	Joined NOK CORPORATION General Manager, Sales Management Dept. Corporate Sales & Marketing Division, NOK CORPORATION Vice Division Manager, Plastics and Urethane Business Division, NOK CORPORATION Deputy General Manager, Corporate Business Promotion Division, NOK CORPORATION Outside Audit & Supervisory Board Member, the Company (incumbent) Standing Corporate Auditor, NOK CORPORATION (incumbent) concurrent positions outside the Company] porate Auditor, NOK CORPORATION	2,000			
	Reasons for nomination as a candidate for Outside Audit & Supervisory Board Member Based on Nozomu Maehara's experience from many years of work related to sales and business management at NOK CORPORATION, an important trade partner of the Company, and to have his plentiful knowledge and experience in areas very much related to the Company's business reflected in the Company's audit, we have made him a candidate for Outside Audit & Supervisory Board Member and ask for his reelection.						

(Notes)

- 1. There are no special interests between any of the candidates and the Company.
- 2. Nozomu Maehara is a candidate for Outside Audit & Supervisory Board Member.
- 3. Nozomu Maehara is currently an Outside Audit & Supervisory Board Member of the Company and at the conclusion of this Meeting, he will have been an Audit & Supervisory Board Member for four years.
- 4. Nozomu Maehara is concurrently a Standing Auditor of NOK CORPORATION, and the Company has a business relationship, selling and purchasing products, etc., with this company.

- 5. The following is an overview of the contents of the limited liability agreement with the Audit & Supervisory Board Members.
 - If the election of Yasumitsu Iba is approved as an Audit & Supervisory Board Member, the Company will conclude an agreement with him under the provision of Article 427, paragraph 1 of the Companies Act to limit liability for damages as provided for in Article 423, paragraph 1 of the Act. The limit of liability as provided for in this agreement is the amount specified by laws and regulations. If the reelection of Nozomu Maehara is approved, the Company plans to renew a limited liability agreement with the same content with him.
- 6. The Company has entered into a liability insurance agreement for officers, etc. as set forth in Article 430-3, Paragraph 1 of the Companies Act. It covers damages that may arise from insured Audit & Supervisory Board Members being liable in relation to the execution of their duties or being subjected to claims pursuing such liability. The grounds for exemption ensure that the appropriateness of the execution if duties is not impaired, by excluding damages arising from unlawful acts on the part of the insured or actions taken while recognizing that they violate the law. If each candidate assumes the office of Audit & Supervisory Board Member, they will become insured under the agreement, and the agreement will be renewed as long as they serve as Audit & Supervisory Board Members.

(Reference) Areas where the Company has Particular Expectations of Directors and Audit & Supervisory Board Members

(Management Structure after the Approval of Proposal 3 and Proposal 4 (Planned))

	•	Corporate manage-ment	Business strategy	Business sales	Finance and accounting	Techno- logical R&D	Inter- nationality	ESG
	Tetsuji Tsuru	0	0		0		0	
	Masaki Nakao	0	0				0	
	Shinji Abe			0				0
	Norio Uemura			0		0		
Directors	Masahide Shimada		0				0	
	Hidetaka Yamamoto		0	0				
	Makoto Kikkawa	0			0			
	Katsuhiko Shono		0			0		
	Masako Sakaguchi						0	0
	Hideo Satake		0				0	
Audit & Supervisory	Yasumitsu Iba				\circ		\circ	
	Nozomu Maehara			0				\circ
Board Members	Hideki Watanabe				0		0	
Members	Atsushi Kajitani	0				0		

⁽Note) The above table presents skills that the Company particularly expects from individuals, and it does not represent the entirety of each individual's knowledge and experience.