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Securities code: 2915

June 8, 2023

(Start date of measures for electronic provision: June 6, 2023)

To Shareholders with Voting Rights:

Takashi Sumii President and Representative Director KENKO Mayonnaise Co., Ltd. 3-3-16, Miyakodori, Nada-ku, Kobe City, Hyogo, Japan

NOTICE OF THE 66TH ORDINARY GENERAL MEETING OF SHAREHOLDERS

Dear Shareholders:

We would like to express our appreciation for your continued support and patronage. We hereby inform you that the 66th Ordinary General Meeting of Shareholders of KENKO Mayonnaise Co., Ltd. (the "Company") will be held as described below.

The Company has taken measures for electronic provision when convening this General Meeting of Shareholders and the matters subject to measures for electronic provision are posted as the "Notice of 66th Ordinary General Meeting of Shareholders" on the following website on the internet.

The Company's Website: https://www.kenkomayo.co.jp/en/ir

In addition to the website above, the matters to be provided electronically are posted on the website of the Tokyo Stock Exchange (TSE). On the TSE's website (Listed Company Search) below, please enter the Company's issue name (company name) or securities code to find the Company, select "Basic Information" and then "Documents for public inspection/PR information," and view the information.

Tokyo Stock Exchange website (Listed Company Search):

https://www2.jpx.co.jp/tseHpFront/JJK020010Action.do?Show=Show

Even if you do not attend the meeting, you can exercise your voting rights in advance in writing or via the internet. Please review the Reference Documents for the General Meeting of Shareholders in the matters subject to measures for electronic provision and exercise your voting rights by 6:20 p.m. on Tuesday, June 27, 2023 (Japan time).

1. Date and Time: Wednesday, June 28, 2023 at 10:00 a.m. Japan time

(The venue opens at 9:00 a.m.)

2. Place: Nakano Central Park Conference

4-10-2 Nakano, Nakano-ku, Tokyo, Japan

3. Meeting Agenda:

Matters to be reported:1. The Business Report and Consolidated Financial Statements for the

Company's 66th Fiscal Year (April 1, 2022 - March 31, 2023) and results of audits of the Consolidated Financial Statements by the Accounting Auditor and the Board of Corporate Auditors

2. Non-consolidated Financial Statements for the Company's 66th Fiscal

Year (April 1, 2022 - March 31, 2023)

Proposals to be resolved:

Proposal 1: Election of Nine (9) Directors

Proposal 2: Election of Two (2) Corporate Auditors

Proposal 3: Election of One (1) Substitute Corporate Auditor

• If you are attending the meeting in person, please submit the enclosed voting rights exercise form at the reception desk of the venue.

- In the event that the matters subject to measures for electronic provision are revised, the content of these revisions will be posted on the websites stated in this notice.
- Should there be any major changes to how the General Meeting of Shareholders will be run based on future developments, notices will be posted on the Company's website (https://www.kenkomayo.co.jp/en/ir).

Reference Documents for the General Meeting of Shareholders

Proposals and References

Proposal 1: Election of Nine (9) Directors

The current term of office of all nine (9) Directors will expire at the conclusion of this meeting. Accordingly, the Company proposes election of nine (9) Directors for a new term. The candidates for Director are as follows.

[Reference] List of candidates

Ittere	refice] List of candidates			A 44 1
No.	Name New appointment / reappointment / external		Current positions and responsibilities	Attendance at Board of Directors' Meeting
			President and Representative Director	
1	Takashi Sumii	[Reappointment]	Nomination and Remuneration	15/15
			Committee member	
			Director	
2	Kunikazu Shimamoto	[Reappointment]	Corporate Planning Division, Overseas	15/15
			Business Division	
			Director and Executive Vice President	
3	Yoichi Terajima	[Reappointment]	Administrative Unit, Quality Assurance	15/15
			Division	
			Director	
4	Manabu Kawakami	[Reappointment]	Sales Unit, Logistics Division	15/15
			Sales Unit, Logistics Division	
	Kenji Tachibana	[Reappointment]	Director	
			Merchandise Division,	
5			Product Development Division,	15/15
)			Purchasing Division,	
			Nomination and Remuneration	
			Committee member	
			Executive Officer	
6	Hiroyuki Naraoka	[New appointment]	Production Unit,	-
0	TIIIOYUKI INAIAOKA	[New appointment]	Affiliates Administration Business	
			Division	
		[Reappointment]	External Director	
7	Tomoko Mita	[External]	Nomination and Remuneration	15/15
		[Independent]	Committee member	
		[New appointment]		
8	Chiharu Komachi	[External]	-	-
		[Independent]		
		[New appointment]		
9	Yumiko Yoshie	[External]	-	-
		[Independent]		

No.	Name (Date of birth)	Career summary, positions, responsibilities, and significant concurrent positions	Number of shares of the Company held by the candidate					
	Takashi Sumii	June 1978 Joined the Company						
	(August 7, 1953)	June 1999 Director of the Company	134,200					
	[Reappointment]	June 2000 President and Representative Director of the Company (current position)	15 1,200					
1	Attendance at Board of Directors' Meeting: 15/15	with leadership and decisiveness based on a wealth of experience and a steering the Company to its listing on the Prime Section of the Tokyo S	eason for nomination as candidate for Director] Takashi Sumii, as Representative Director, has engaged in corporate management h leadership and decisiveness based on a wealth of experience and achievements, ering the Company to its listing on the Prime Section of the Tokyo Stock Exchange					
	Tenure as Director: 24 years (at the conclusion of the Meeting)	and building a robust management foundation. For the above reasons, the Company believes that he will be able to continue appropriately performing administration and supervision on management, and nominates him as a candidate for Director.						
	Kunikazu Shimamoto	April 1988 Joined the Company						
	(December 16, 1965) [Reappointment]	April 2021 Executive Officer and General Manager, Product Development Division of the Company June 2021 Director of the Company (current position) Responsibilities: Corporate Planning Division, Overseas Business Division	22,435					
2	Attendance at Board of Directors' Meeting: 15/15	[Reason for nomination as candidate for Director] Mr. Kunikazu Shimamoto, playing a leading role in the Company's prodevelopment, has made significant contribution to the development of	our Group of					
	Tenure as Director: 2 years (at the conclusion of the Meeting)	manufacturers. Since he deeply understands the significance of existence and objectives of the Group, he has the ability to develop the Company's strength in an increasingly complex business environment. For the above reasons, the Company nominates him as a candidate for Director.						

No.	Name (Date of birth)	Care a	Number of shares of the Company held by the candidate				
	Yoichi Terajima (January 15, 1961)	April 1983 June 2019 June 2021	Joined the Company Director and Managing Executive Officer of the Company Director and Executive Vice President of the	8,170			
	[Reappointment] Attendance at Board of		Company (current position) Responsibilities: Administrative Unit, Quality Assurance Division				
3	Directors' Meeting: 15/15	Mr. Yoichi Teraji	nation as candidate for Director] ma has made significant contribution to the Company ilities as General Manager of the Quality Assurance I	-			
	Tenure as Director: 4 years (at the conclusion of the Meeting)	demonstrating lea Head of Administ he has assisted the corporate manage	demonstrating leadership in a wide range of areas as Head of Production Unit and Head of Administrative Unit. Since assuming the office of Executive Vice President, he has assisted the President and led the business promotion across all areas of corporate management. For the above reasons, the Company nominates him as a candidate for Director.				
	Manabu Kawakami	November 1992	Joined the Company				
	(March 29, 1967) [Reappointment]	April 2021 June 2021	Executive Officer and General Manager, Salad Cafe/Delicatessen Business Division of the Company Director of the Company (current position)	5,451			
4	Attendance at Board of Directors' Meeting: 15/15 Tenure as Director:	Mr. Manabu Kaw made significant of the expansion of o	Responsibilities: Sales Unit, Logistics Division nation as candidate for Director] akami, well versed in businesses involving fresh delice contribution to the Company's development such as be delicatessen sales at group companies. Since assuming	y spearheading g the office of			
	2 years (at the conclusion of the Meeting)	-	owerfully advanced the delicatessen business of the e, the Company nominates him as a candidate for Dire				

Name (Date of birth)	Career summary, positions, responsibilities, and significant concurrent positions	Number of shares of the Company held by the candidate			
Kenji Tachibana (May 9, 1966)	April 1990 Joined the Company July 2020 Factory General Manager, Gotenba Factory of the Company	6,422			
[Reappointment]	June 2021 Director of the Company (current position) Responsibilities: Merchandise Division, Product Development Division, Purchasing Division	0,722			
Attendance at Board of	[Reason for nomination as candidate for Director]				
•	Mr. Kenji Tachibana has made significant contribution to the Company	, ensuring its			
15/15	competitive advantage by leading the area of fundamental research for	many years,			
	including devising of proprietary production methods. Since assuming	the office of			
	Director, he has utilized his analytical skills and taken on a central role in corporate				
conclusion of the	management in a position of overseeing corporate planning, overall adm	ninistration, and			
		as a candidate			
Meeting)	for Director.	_			
	1 2				
Hiroyuki Naraoka	July 2020 General Manager, Product Development Division of the Company				
(April 22, 1967)	April 2022 Executive Officer of the Company (current	4,531			
[New appointment]	Responsibilities: Production Unit, Affiliates Administration Business Division				
Attendance at Board of	[Reason for nomination as candidate for Director]				
	Mr. Hiroyuki Naraoka has consistently demonstrated solid analytical sl	xills and			
-	leadership through his various key roles including General Manager of the Product				
	•	•			
Tenure as Director:	gained over the years from his experience working overseas and as Factory General				
-					
	-	e Company			
	(Date of birth) Kenji Tachibana (May 9, 1966) [Reappointment] Attendance at Board of Directors' Meeting: 15/15 Tenure as Director: 2 years (at the conclusion of the Meeting) Hiroyuki Naraoka (April 22, 1967) [New appointment] Attendance at Board of Directors' Meeting: -	Company Comp			

No.	Name (Date of birth)	Career summary, positions, responsibilities, and significant concurrent positions	Number of shares of the Company held by the candidate		
	Tomoko Mita (March 14, 1960) [Reappointment]	April 1982 Joined the TOKYO Regional Taxation Bureau October 2017 Established the Tomoko Mita Tax Accountant Office (current position) June 2019 External Director of the Company (current	0		
7	[External] [Independent] Attendance at Board of Directors' Meeting: 15/15	position) [Reason for nomination as candidate for External Director and outline of Ms. Tomoko Mita possesses a wealth of experience and a wide range of tax accountant. The Company nominates her as a candidate for External hope that she will provide appropriate opinions on management of the fair and objective standpoint.	f expertise as a l Director in the		
	Tenure as Director: 4 years (at the conclusion of the Meeting)				
	Chiharu Komachi (April 22, 1957) [New appointment]	June 2015 External Director of CEMEDINE Co., Ltd. (current position) July 2015 Counselor of the Company (current position) April 2022 Corporate Adviser of Toppan Inc. (current position)	1,000		
8	[External] [Independent] Attendance at Board of Directors' Meeting: -	[Reason for nomination as candidate for External Director and outline of expected roles.] Mr. Chiharu Komachi possesses extensive experience and a broad range of expertise as a corporate executive over many years. In the hope that he will provide objective and specialized guidance as the Company aspires to become a global enterprise, the Company nominates him as a new candidate for External Director.			
	Tenure as Director:				

No.	Name Career summary positions responsibilities		Number of			
	(Date of birth)		eer summary, positions, responsibilities,	shares of the		
		;	and significant concurrent positions	Company held		
				by the candidate		
	X	April 2010	Toyo University, Professor of Faculty of Life			
	Yumiko Yoshie		Sciences, Department of Food and Life Sciences			
	(March 18, 1965)	April 2013	Toyo University, Professor of Faculty of Food and			
			Nutritional Sciences, Department of Food and Life	1,400		
	[New appointment]		Sciences (current position)			
		July 2019	University of Strasbourg (France) exchange			
	[External] [Independent]	-	researcher			
9		[Reason for nomination as candidate for External Director and outline of expected roles]				
	Attendance at Board of Directors' Meeting:	Ms. Yumiko Yoshie has accumulated extensive knowledge in food chemistry and food				
		analysis through long years of experience as an expert in these fields. She served as an				
	_	External Director of the Company since 2017 and stepped down in 2019 due to an				
		overseas assignment. With the drastic changes caused by the COVID-19 pandemic,				
	Tenure as Director:	however, her knowledge in food hygiene and other areas will prove more valuable than				
	Tenure as Director.	ever. The Company therefore proposes the election of Ms. Yumiko Yoshie as an				
	-	External Director	:			

Notes: 1. There are no special interests between any of the candidates for Director and the Company.

- 2. Ms. Tomoko Mita, Mr. Chiharu Komachi, and Ms. Yumiko Yoshie are candidates for External Director. Ms. Tomoko Mita was elected External Director of the Company at the 62nd Ordinary General Meeting of Shareholders held on June 26, 2019, and her tenure will be four years at the conclusion of this Ordinary General Meeting of Shareholders.
- 3. The number of shares of the Company held by each candidate indicated above is the sum of the number of shares they hold and their share in the shareholding association (shares less than one are rounded down).
- 4. The Company has established the Policies and Procedures for Nominating Candidates for Director and Corporate Auditor, as well as the Independence Standards and Qualifications of Independent External Directors (the Company's website: https://www.kenkomayo.co.jp/cms/pdf/governance/20220927_cgreport.pdf).
 All candidates for External Director in this proposal meet these standards.
- 5. The Company has designated Ms. Tomoko Mita as an independent officer as stipulated by the rules of the Tokyo Stock Exchange, and notified the exchange to that effect. If she is elected as originally proposed and assumes office, the Company plans to maintain her status as independent officer. Mr. Chiharu Komachi and Ms. Yumiko Yoshie satisfy requirements for independent officers as stipulated by the rules of the exchange, and if they are elected as originally proposed and assume office, the Company plans to notify the exchange of them as independent officers.
- 6. The Company has entered into a directors and officers liability insurance agreement as provided for in Article 430-3, paragraph (1) of the Companies Act with an insurance company. The insurance agreement covers damages to be borne by insureds that may arise from an insured being liable for execution of their duties as Director and/or officer or receiving a claim pertaining to the pursuit of such liability. Each of the candidates will be included as an insured under this insurance agreement. Furthermore, the Company plans to renew the agreement with equivalent terms and conditions at the time of next renewal.
- 7. Pursuant to the provisions of Article 427, paragraph (1) of the Companies Act and Article 31 of the Company's Articles of Incorporation, the Company has entered into liability limitation

- agreements with Ms. Tomoko Mita to limit her liability for damages under Article 423, paragraph (1) of the same Act. The maximum amount of liability under these agreements is the minimum amount of liability provided for in laws and regulations. If the candidate is reappointed, the Company plans to maintain these agreements. If Mr. Chiharu Komachi and Ms. Yumiko Yoshie are newly elected as originally proposed and assume office, the Company plans to enter into similar agreements with them.
- 8. If Mr. Takashi Sumii, Mr. Yoichi Terajima, Ms. Tomoko Mita, Mr. Chiharu Komachi, and Ms. Yumiko Yoshie are elected as originally proposed and assume office, they will also assume the position of Nomination and Remuneration Committee member.

[Reference] Expertise and Experience of Directors (Skills Matrix)

Name	Corporate management	Finance and accounting	Legal affairs, compliance, and risk management	Marketing	Production and technological development	Global business	Sustainability (ESG)	Market trends of products and raw materials
Takashi Sumii	•			•		•	•	•
Kunikazu Shimamoto	•			•	•	•		•
Yoichi Terajima	•	•	•		•		•	•
Manabu Kawakami	•			•				
Kenji Tachibana	•	•	•	•	•			•
Hiroyuki Naraoka	•				•	•	•	
Tomoko Mita		•					•	
Chiharu Komachi	•		•			•		•
Yumiko Yoshie					•	•		

Expertise	Reasons for selecting the item
	Leadership and decisiveness for steering an organization
	toward its goals are required in order to instill and
Corporate management	communicate the Company's management vision and
	execution policies both internally and externally, and to
	increase its corporate value.
	Expertise in the areas of finance and accounting is required in
Finance and accounting	order to build a robust financial foundation that can support
	growth strategies, and to execute precise capital policies.
	Expertise in compliance and risk management skills for
Legal affairs, compliance,	maintaining an awareness of crisis even during ordinary times
and risk management	and preventing potential risks from materializing are required
	in order to ensure soundness and obtain trust from society.
	Capabilities to accurately analyze markets, customers,
Marketing	products, and information are required in order to fulfill social
iviarketing	roles expected of the Company amid an uncertain and
	complicatedly changing management environment.
Production and	Expertise and experience in production technology and product
technological development	quality are required in order to further enhance its corporate
teennological development	value as a manufacturer.
	Expertise and experience for actively and prominently
Global business	approaching overseas markets are required in order to ensure
	the Group's ongoing survival and development.
	An attitude and expertise for always maintaining a long-term
Sustainability (ESG)	perspective and harmonizing with various environments both
Sustamaonity (ESG)	in and outside of the Company are required in order to advance
	the Sustainability Policy.
Market trends of	Capabilities for ascertaining the market trends of product and
products and raw materials	raw materials in a timely manner are required in order to adapt
products and raw materials	to an uncertain and constantly changing environment.

Composition of the Board of Directors, policies and procedures for selecting candidates for Director, and independence standards

1. Composition of the Board of Directors

- (1) The Board of Directors shall have an appropriate number of Directors in light of the business environment and management strategies.
- (2) At least one-third of members of the Board of Directors shall be independent External Directors.
- (3) The Board of Directors shall be made up to ensure both diversity and appropriate size, in consideration of knowledge, experience, capabilities, and other factors for effectively fulfilling their roles and responsibilities, upon selecting skills that are required of the Company's Directors in light of management strategies.

2. Policies and procedures for selecting candidates for Director

The Company selects as candidates for Director those who have the will to realize the Group's company philosophy, as well as ingenuity, decision-making and execution skills, crisis management skills, leadership, and bravery.

When selecting candidates, the Nomination and Remuneration Committee, which is an advisory body to the Board of Directors chaired by an independent External Director and a majority of whose members consists of independent External Directors, deliberates and reports its results to the Board of Directors, which in turn makes a decision respecting such results as much as possible.

3. Independence standards

The Company determines that an External Director or External Corporate Auditor is independent if they do not meet any of the following conditions, in addition to adhering to standards stipulated by financial instruments exchanges.

- (1) [Suppliers] A business partner whose net sales to the Company during the most recent fiscal year exceeded 2% of its annual consolidated net sales, or a person executing the business of such entity
- (2) [Clients] A business partner from which the Company earned net sales exceeding 2% of the Company's annual consolidated net sales during the most recent fiscal year, or a person executing the business of such entity
- (3) [The Company being a major shareholder] A person executing the business of a company in which the Company directly or indirectly held at least 10% of total voting rights as of the end of the most recent fiscal year
- (4) [Major shareholders of the Company] A person executing the business of a company that directly or indirectly held at least 10% of total voting rights in the Company as of the end of the most recent fiscal year
- (5) [Lenders] An entity that was lending an amount exceeding 2% of the Company's consolidated total assets to the Group as of the end of the most recent fiscal year, or a person executing the business of such entity
- (6) [Advisors, etc.] A consultant, accounting expert, legal expert, etc. who received money and/or other properties exceeding 10 million yen that are not officer remuneration during the most recent fiscal year
- (7) A person who had met any of the above conditions (1) through (6) within the past year

Proposal 2: Election of Two (2) Corporate Auditors

Mr. Yoshio Harada, a Corporate Auditor, passed in September 2022, while Mr. Noriki Kanda will resign as a Corporate Auditor at the conclusion of this meeting. Accordingly, the Company proposes the election of two new Corporate Auditors. The Company has obtained consent from the Board of Corporate Auditors on this proposal.

The candidates for Corporate Auditors are as follows.

No.	Name (Date of birth)	Career summary, positions, responsibilities, and significant concurrent positions	Number of shares of the Company held by the candidate			
	Takashi Murata (August 28, 1961)	February 1990 Joined the Company June 2011 Director and General Manager of Finance and Accounting Division of the Company April 2021 President and Representative Director of DIET COOK SHIRAOI Co., Ltd.	26,000			
	[New appointment]	[Reason for nomination as candidate for Corporate Auditor] Mr. Takashi Murata has held key positions that support the core of the	Company as a			
1	Attendance at Board of Corporate Auditors' Meeting: - Tenure as Corporate Auditor: -	Director, including General Manager of the Production Division, the Finance at Accounting Division, and the Corporate Planning Office. After serving in these he has demonstrated great management skills by improving the performance of Company's consolidated subsidiaries, KANTOH DIETCOOK Co., Ltd. and Dieter Cook SHIRAOI Co., Ltd. With his long years of experience in financial operate possesses deep expertise of finance and accounting. The Company believe the can fulfill his duties in an impartial and objective manner, making decisions in interest of the Company's management. Therefore, the Company nominates his				
	W. 1 G	new candidate for Corporate Auditor.				
	Kiyoharu Sato (March 28, 1957)	April 1975 Joined the TOKYO Regional Taxation Bureau July 2016 District Director of Yokohama-naka Tax Office August 2017 Established Sato Kiyoharu Tax Accountant Office (current position)	0			
2	[New appointment] [External] [Independent] Attendance at Board of Corporate Auditors' Meeting: - Tenure as Corporate Auditor: -	Office (current position) [Reason for nomination as candidate for External Corporate Auditor] Mr. Kiyoharu Sato possesses a wealth of experience and a wide range of knowledge a tax accountant. The Company believes that he will appropriately execute his duties from a fair and objective standpoint, and therefore nominates him as a new candidate for External Corporate Auditor.				

Notes: 1. There are no special interests between any of the candidates for Corporate Auditor and the Company.

- 2. Mr. Kiyoharu Sato is a candidate for External Corporate Auditor.
- 3. The number of shares of the Company held by each candidate indicated above is the sum of the number of shares they hold and their share in the shareholding association (shares less than one are rounded down).

- 4. The Company has established the Policies and Procedures for Nominating Candidates for Director and Corporate Auditor, as well as the Independence Standards and Qualifications of Independent External Directors (the Company's website: https://www.kenkomayo.co.jp/cms/pdf/governance/20220927_cgreport.pdf). The candidate for External Corporate Auditor in this proposal meets these standards.
- 5. Mr. Kiyoharu Sato satisfies requirements for an independent officer as stipulated by the rules of the Tokyo Stock Exchange, and if he is elected as originally proposed and assumes office, the Company plans to notify the exchange of him as an independent officer.
- 6. The Company has entered into a directors and officers liability insurance agreement as provided for in Article 430-3, paragraph (1) of the Companies Act with an insurance company. The insurance agreement covers damages to be borne by insureds that may arise from an insured being liable for execution of their duties as Director and/or officer or receiving a claim pertaining to the pursuit of such liability. The candidate will be included as an insured under this insurance agreement.
- 7. If Mr. Kiyoharu Sato is elected and assumes the office of Corporate Auditor, the Company will enter into a liability limitation agreement with him to limit his liability for damages under Article 423, paragraph (1) of the Companies Act pursuant to the provisions of Article 427, paragraph (1) of the same Act and Article 42 of the Company's Articles of Incorporation. The maximum amount of liability under the agreement is the minimum amount of liability provided for in laws and regulations.

Proposal 3: Election of One (1) Substitute Corporate Auditor

To prepare for the event that the number of Corporate Auditors falls below the number required by laws and regulations, the Company proposes the election of one substitute Corporate Auditor as stipulated in Article 329, paragraph (3) of the Companies Act.

The Company has obtained consent from the Board of Corporate Auditors on this proposal.

The candidate for Substitute Corporate Auditor is as follows.

			Number of		
Name	Care	shares of the			
(Date of birth)	and significant concurrent positions Company held				
			by the candidate		
Akitoshi Yamashita	October 2000	Certified as an attorney, Joined Yamazaki Law			
(May 17, 1963)		Office			
[New appointment]	March 2010	Established Yamashita Law Office (current position)	1,000		
	February 2016	External Corporate Auditor of United & Collective			
[External]		Co., Ltd. (current position)			
[Independent]	[Reason for nomination as candidate for substitute Corporate Auditor]				
A 1 1 1 1 C	Mr. Akitoshi Yamashita possesses a wealth of experience and a wide range of expertise				
Attendance at Board of	as a lawyer. In the hope that he will provide appropriate opinions on management of				
Corporate Auditors'	the Company from a fair and objective standpoint, the Company nominates him as a				
Meeting:	candidate for subs	stitute Corporate Auditor.			
-	101 000				
Tenure as Corporate					
Auditors:					
-					

Notes: 1. There are no special interests between the candidate and the Company.

- 2. Mr. Akitoshi Yamashita is a candidate for substitute External Corporate Auditor.
- 3. The number of shares of the Company held by each candidate indicated above is the sum of the number of shares they hold and their share in the shareholding association (shares less than one are rounded down).
- 4. The Company has established the Policies and Procedures for Nominating Candidates for Director and Corporate Auditor, as well as the Independence Standards and Qualifications of Independent External Directors (the Company's website: https://www.kenkomayo.co.jp/cms/pdf/governance/20220927_cgreport.pdf). The candidate in this proposal meets these standards.
- 5. Mr. Akitoshi Yamashita satisfies requirements for an independent officer as stipulated by the rules of the Tokyo Stock Exchange, and if he is elected as originally proposed and assumes office, the Company plans to notify the exchange of him as an External Corporate Auditor.
- 6. The Company has entered into a directors and officers liability insurance agreement as provided for in Article 430-3, paragraph (1) of the Companies Act with an insurance company. The insurance agreement covers damages to be borne by insureds that may arise from an insured being liable for execution of their duties as Director and/or officer or receiving a claim pertaining to the pursuit of such liability. If Mr. Akitoshi Yamashita is elected and assumes the office of External Corporate Auditor, he will be included as an insured under this insurance agreement.
- 7. If the election of Mr. Akitoshi Yamashita is approved and he assumes the office of External Corporate Auditor, the Company will enter into a liability limitation agreement with him to

limit his liability for damages under Article 423, paragraph (1) of the Companies Act pursuant to the provisions of Article 427, paragraph (1) of the same Act and Article 42 of the Company's Articles of Incorporation. The maximum amount of liability under the agreement is the minimum amount of liability provided for in laws and regulations.