Note: This document has been translated from a part of the Japanese original for reference purposes only. In the event of any discrepancy between this translated document and the Japanese original, the original shall prevail.

Securities code: 6480 June 6, 2024

To our shareholders:

Shigeki Miyachi, President & CEO NIPPON THOMPSON CO., LTD. 19-19 Takanawa 2-chome, Minato-ku, Tokyo

NOTICE OF THE 75TH ORDINARY GENERAL MEETING OF SHAREHOLDERS

We are pleased to announce the 75th Ordinary General Meeting of Shareholders of NIPPON THOMPSON CO., LTD. (the "Company"), which will be held as described below.

When convening this general meeting of shareholders, the Company takes measures for providing in electronic format the information that constitutes the content of the Reference Documents for the General Meeting of Shareholders, etc. (items for which measures for providing information in electronic format are to be taken). This information is posted on each of the following websites, so please access either of those websites to confirm the information.

The Company's website:

https://www.ikont.co.jp/ (in Japanese)

(From the above website, select "Investor Relations," "IR Library," then "General Shareholders Meeting.")

Website for posted informational materials for the general meeting of shareholders: https://d.sokai.jp/6480/teiji/ (in Japanese)

TSE website (Listed Company Search):

https://www2.jpx.co.jp/tseHpFront/JJK010010Action.do?Show=Show (in Japanese)

(Access the TSE website by using the internet address shown above, enter "Nippon Thompson" in "Issue name (company name)" or the Company's securities code "6480" in "Code," and click "Search." Then, click "Basic information" and select "Documents for public inspection/PR information." Under "Filed information available for public inspection," click "Click here for access" under "[Notice of General Shareholders Meeting].")

If you will not be attending the meeting in person, you may exercise your voting rights via the Internet, etc., or by postal mail. Please review the Reference Documents for the General Meeting of Shareholders (Japanese only) and exercise your voting rights no later than 5:12 p.m., Monday, June 24, 2024 (Japan Standard Time).

- 1. Date and time: Tuesday, June 25, 2024 at 10:00 a.m. (Japan Standard Time)
- **2. Venue:** Headquarters Building of NIPPON THOMPSON CO., LTD.

19-19 Takanawa 2-chome, Minato-ku, Tokyo

3. Purposes:

Items to be reported:

- 1. Business Report and Consolidated Financial Statements for the 75th Term (from April 1, 2023 to March 31, 2024), as well as the results of audit of the Consolidated Financial Statements by the Accounting Auditor and the Board of Corporate Auditors
- 2. Non-Consolidated Financial Statements for the 75th Term (from April 1, 2023 to March 31, 2024)

Items to be resolved:

Proposal 1:	Appropriation of surplus
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Proposal 2: Election of eight (8) Directors

4. Matters decided in connection with this convocation

- (1) If there is no indication of a vote for or against any proposal on the voting form, it shall be treated as an indication of a vote for the proposal.
- (2) If voting rights are exercised both in writing (by mail) and via the Internet, etc., the exercise of voting rights via the Internet, etc., shall be treated as the valid exercise of voting rights. In addition, if voting rights are exercised multiple times via the Internet, etc., the final votes submitted shall be treated as the valid exercise of voting rights.
- 1. If you plan to attend the meeting in person, please present the voting form at the reception desk upon your arrival.
- 2. The reception desk is scheduled to open at 9:00 a.m. on the day of the meeting.
- 3. <u>Please understand that no gifts will be offered to the shareholders attending the meeting.</u>
- 4. If any changes have been made to the matters subject to measures for electronic provision, a notice of the changes and the details of the matters before and after the changes will be posted on each of the website.
- 5. Documents containing matters subject to measures for electronic provision are also sent to shareholders who have requested paperbased documents. However, the following matters shall not be included in the paper-based documents in harmony with laws and regulations and the provision in Article 20 of the Articles of Incorporation.
 - (1) "Consolidated Statement of Changes in Equity" and "Notes to Consolidated Financial Statements" from among consolidated financial statements
 - (2) "Non-consolidated Statement of Changes in Equity" and "Notes to Non-consolidated Financial Statements" from among financial statements

Therefore, the consolidated financial statements and financial statements mentioned in these documents are among the documents audited by the financial auditor when preparing the Accounting Audit Report and when Corporate Auditors prepared the Audit Report.

Reference Documents for the General Meeting of Shareholders

Proposals and References

Proposal 1: Appropriation of surplus

Matters concerning year-end dividends

The Company positions the distribution of profits to shareholders as an important management issue, and its basic policy is to maintain a stable dividend, while comprehensively taking into consideration factors such as the level of business performance.

For the fiscal year under review, based on this basic policy, the Company proposes to pay a fiscal year-end dividend per share of 9.50 yen, equivalent to an annual dividend per share of 19 yen, when combined with the interim dividend.

- Allotment of dividend property to shareholders and its total amount 9.50 yen per share of common stock of the Company Aggregate amount 668,732,056 yen
- (2) Effective date of dividends of surplus June 26, 2024

Proposal 2: Election of eight (8) Directors

The term of office of all nine (9) current Directors will expire at the conclusion of this Ordinary General Meeting of Shareholders.

Candidate no.	Name	Gender	Current positions and responsibilities in the Company	Candidate attributes
1	Shigeki Miyachi	Male	President & CEO	Reelection
2	Nobuya Hideshima	Male	Senior Managing Director, in charge of Production Dept. and Legal Dept.	Reelection
3	Toshinao Kimura	Male	Managing Director, in charge of Sales Dept. and Sales Engineering Dept., and deputy in charge of Corporate Business Development Dept. and Products Development Center	Reelection
4	Shin Kasahara	Male	Managing Director, in charge of Corporate Business Development Dept., Quality Assurance Dept., Products Development Center, Technical Center, UBC (Shanghai) Precision Bearing MFG. Co., Ltd. and UBC (Suzhou) Bearing Co., Ltd.	Reelection
5	Mikihito Hosono	Male	Senior Executive Officer in charge of Corporate Planning Dept., Personnel and General Affairs Dept., Accounting Dept., and Secretary Dept.	New election
6	Youichi Takei	Male	Non-Executive Director	Reelection Outside Independent
7	Satoshi Saito	Male	Non-Executive Director	Reelection Outside Independent
8	Atsuko Noda	Female	Non-Executive Director	Reelection Outside Independent

Accordingly, the Company proposes the election of eight (8) Directors, which is one (1) Director fewer. The candidates are as follows.

Candidate no.	Name (Date of birth)	Career sun	Number of shares of the Company held	
1	Shigeki Miyachi (April 14, 1956) Gender: Male Reelection	Apr. 1979 Oct. 2008 Jan. 2009 June 2010 June 2012	Joined The Tokai Bank, Limited (currently MUFG Bank, Ltd.) Joined the Company, General Manager attached to Director in charge of Corporate Planning Dept. General Manager of Corporate Planning Dept. Managing Director and General Manager of Corporate Planning Dept. President & CEO (current position)	123,783 shares
	Company in 2012. As such, he ha	in financial op s abundant exp dged that he is	erations over many years, and was appointed as Pres perience and achievements, as well as broad knowled suitably qualified to promote the management of the	lge, as a manager.
2	Nobuya Hideshima (January 9, 1954) Gender: Male Reelection	Apr. 1978 Mar. 2009 Mar. 2010 Mar. 2011 Mar. 2013 Dec. 2016 Mar. 2017 June 2017 June 2018 June 2019 June 2022	Joined Yamaha Motor Co., Ltd. Executive Officer Senior Executive Officer Director & Senior Executive Officer Director & Managing Executive Officer Director of The Graduate School for the Creation of New Photonics Industries Adviser of Yamaha Motor Co., Ltd. Non-Executive Director of Fujibo Holdings, Inc. Non-Executive Director of ShinMaywa Industries, Ltd. Non-Executive Director of the Company Senior Managing Director, in charge of Production Dept. and Legal Dept. (current position)	7,625 shares
	functions in the Company. As suc	ed in managen h, he has abun ies to contribut	n nent over many years, and has participated mainly in dant experience and achievements, as well as broad ie to all aspects of the management of the Group and	knowledge. He can

Candidate no.	Name (Date of birth)	Career sur	Number of shares of the Company held	
		Apr. 1981	Joined the Company	noid
		July 2004	General Manager of Kita-Kanto Branch Office, Eastern Japan Regional Office	
		June 2006	General Manager of Eastern Japan Regional Office	
		June 2008	General Manager of Sales & Marketing Headquarters	
		June 2010	Director and General Manager of Sales & Marketing Headquarters	
		July 2012	Director, General Manager of Sales & Marketing Headquarters, and General Manager of Overseas Sales Dept. II	
	Toshinao Kimura (November 23, 1957) Gender: Male	Sept. 2012	Director, in charge of Domestic Sales Dept., Sales Engineering Dept., Logistics Operations Dept. and Global Marketing Promotion Dept., General Manager of Sales & Marketing Headquarters, and General Manager of	26,703 shares
3	Reelection	June 2013	Overseas Sales Dept. II Director and General Manager of Overseas Sales Dept. I	
		Apr. 2015	Director and Senior Executive Officer, Chairman of IKO INTERNATIONAL, INC., and Chairman of NIPPON THOMPSON EUROPE B.V.	
		June 2017	Director and Senior Executive Officer, and General Manager of Gifu Factory Complex	
		Apr. 2018	Managing Director, deputy in charge of Production Dept., and General Manager of Gifu Factory Complex	
		Apr. 2022	Managing Director, in charge of Sales Dept. and Sales Engineering Dept., and deputy in charge of Corporate Business Development Dept. and Products Development Center	
			(current position)	
	abundant experience and achie	ted mainly in Sal vements, as well management of tl		ese qualities to

Candidate no.	Name (Date of birth)	Career sur	Career summary, positions, responsibilities, and significant concurrent positions				
		Apr. 1984	Joined the Company	held			
		July 2008	General Manager of Sales Engineering Dept.				
		July 2013	General Manager of Technical Dept., Technical Center				
		Apr. 2016	Executive Officer and General Manager of Technical Center				
		June 2016	Director and Executive Officer, and General Manager of Technical Center				
		Jan. 2017	Director and Executive Officer, in charge of Corporate Business Development Dept.,				
			General Manager of Technical Center, and Chairman of UBC (Suzhou) Bearing Co., Ltd.				
		Apr. 2018	Director and Executive Officer, in charge of Corporate Business Development Dept. and				
			Technical Dept., and Chairman of UBC (Suzhou) Bearing Co., Ltd.				
		Apr. 2019	Director and Executive Officer, in charge of Corporate Business Development Dept., Overlity Assumes Dept., Brachuste				
			Quality Assurance Dept., Products Development Center and Technical Center, and Chairman of UBC (Suzhou) Bearing Co., Ltd.				
		May 2020	Director and Executive Officer, in charge of				
			Corporate Business Development Dept. and				
			Quality Assurance Dept., deputy in charge of				
	Shin Kasahara		Products Development Center and Technical				
	(August 28, 1961) Gender: Male		Center, and Chairman of UBC (Suzhou)	23,577 sha			
	Reelection	L	Bearing Co., Ltd.				
4	Reciection	June 2020	Director, in charge of Corporate Business Development Dept. and Quality Assurance				
			Dept., deputy in charge of Products				
			Development Center and Technical Center, and				
			Chairman of UBC (Suzhou) Bearing Co., Ltd.				
		Apr. 2021	Director, in charge of Corporate Business				
			Development Dept., Quality Assurance Dept.,				
			UBC (Shanghai) Precision Bearing MFG. Co., Ltd. and UBC (Suzhou) Bearing Co., Ltd.,				
			deputy in charge of Products Development				
			Center, and General Manager of Technical				
			Center				
		Apr. 2022	Managing Director, in charge of Corporate Business Development Dept., Quality				
			Assurance Dept., Products Development Center, Technical Center, UBC (Shanghai)				
			Precision Bearing MFG. Co., Ltd. and UBC				
			(Suzhou) Bearing Co., Ltd., and General				
			Manager of Technical Center				
		July 2023	Managing Director, in charge of Corporate				
			Business Development Dept., Quality				
			Assurance Dept., Products Development				
			Center, Technical Center, UBC (Shanghai)				
			Precision Bearing MFG. Co., Ltd. and UBC				
п	Reasons for nomination as ca	ndidata for Directo	(Suzhou) Bearing Co., Ltd.	<u> </u>			
			or chnical Dept., and has abundant experience and achi	evements as well			
			ze these qualities to contribute to all aspects of the m				

Candidate no.	Name (Date of birth)	Career sur	nmary, positions, responsibilities, and significant concurrent positions	Number of shares of the Company held			
		Nov. 1990 July 2011 June 2013	Joined the Company General Manager of General Control Dept., Gifu Factory Complex General Manager of Minami-Kanto Branch				
	*	July 2017	Office, Eastern Japan Regional Office General Manager of Personnel and General				
	Mikihito Hosono (February 5, 1964) Gender: Male	Apr. 2019	Affairs Dept. Executive Officer and General Manager of Personnel and General Affairs Dept.	7,262 shares			
5	New election	Apr. 2021	Executive Officer and General Manager of Corporate Planning Dept.				
		Apr. 2024	Senior Executive Officer, in charge of Corporate Planning Dept., Personnel and General Affairs Dept., Accounting Dept., and Secretary Dept. (current position)				
	Reasons for nomination as candidate for Director Mikihito Hosono has participated mainly in Administration functions and Sales Dept., and has abundant experience and achievements, as well as broad knowledge. He can be expected to utilize these qualities to contribute to the management of the Group and enhance corporate value, and therefore the Company proposes his election as Director.						
		Apr. 1993	Registered as attorney at law (Dai-Ichi Tokyo Bar Association), joined Iwata Godo				
		Apr. 2000	Partner of Meitetsu Law Offices (current position)				
	Youichi Takei	June 2003	Non-Executive Corporate Auditor of the Company				
	(June 10, 1961) Gender: Male Reelection	June 2006	Non-Executive Corporate Auditor of YAMAKIN (JAPAN) CO., LTD. (current position)	0 shares			
<i>,</i>	Outside Independent	June 2013	Non-Executive Director of the Company (current position)				
6		June 2020	Non-Executive Director of Daio Paper Corporation (current position)				
		Jan. 2022	Non-Executive Corporate Auditor of Nippon Export and Investment Insurance (current position)				
	Youichi Takei has a specialist legal affairs, and he has approp Company values his experience	standpoint as an a priately supervised and skills highly ected in the manag	xecutive Director and overview of expected role ttorney, as well as a high level of achievements related management as a Non-Executive Director since Ju y, and because his objective and legal standpoint base gement of the Group as his role if he is elected as No	ne 2013. The sed on these			

Candidate no.	Name (Date of birth)	Career sun	Number of shares of the Company held					
		Apr. 1982	Joined The Tokai Bank, Limited (currently MUFG Bank, Ltd.)					
	Satoshi Saito	Mar. 2002	Left UFJ Bank Limited (currently MUFG Bank, Ltd.)					
	(May 16, 1959) Gender: Male	Apr. 2002	Assistant Professor of School of Information- Oriented Management, SANNO University	0 share				
	Reelection Outside	Apr. 2005	Professor of School of Management (current position)					
7	Independent	June 2007	Non-Executive Corporate Auditor of the Company					
		June 2016	Non-Executive Director (current position)					
	Reasons for nomination as candid	date for Non-E	xecutive Director and overview of expected role					
	Satoshi Saito has a deep knowled	lge of accountin	ng, management, and law, as well as a specialist stan	dpoint and broad				
			ropriately supervised management as a Non-Executi					
		-	and skills highly, and because his objective and spec	-				
	_		be reflected in the management of the Group as his	role if he is elected				
	as Non-Executive Director, the C		ses his election as Non-Executive Director.	1				
		Apr. 1983	Joined Japan Airlines Co., Ltd.					
		Apr. 1991	Purser of the above company					
	Atsuko Noda	Sept. 1994	Established Henkel & Grosse Japan					
	(January 12, 1961)		Representative Office, Representative in Japan					
	Gender: Female	Nov. 1995	Established Japan Duty Free Services LLC					
	Reelection		(currently Grosse Japan Inc.), Representative	0 sha				
	Outside	Dec. 2002	Director					
8	Independent		Representative Director and CEO of Grosse					
0			Japan Inc. (current position)					
		June 2022	Non-Executive Director of the Company					
	(current position) Reasons for nomination as candidate for Non-Executive Director and overview of expected role							
			propriate management in a different business sector to	o the Group over				
			ed management as a Non-Executive Director since Ju	-				
			y, and because her objective and specialist standpoir					
		-	in the management of the Group as her role if she is					
	Executive Director, the Company	v proposes her e	election as Non-Executive Director.					
lotes: 1.	* indicates a new candidate for I	Director.						
2.	There are no special interest betw	veen any of the	above candidates and the Company.					
3.	Youichi Takei, Satoshi Saito, and	l Atsuko Noda	are candidates for Non-Executive Director.					
4.	When candidates for Non-Execu	tive Director a	re persons who have not participated in corporate ma	anagement in the pa				
			Executive Corporate Auditor, reasons the Company					
		articipated in r	nanagement will be able to appropriately execute	their duties as No				
	Executive Director							
	(1) Youichi Takei has a high level of achievements related to corporate legal affairs based on his specialist standpoint an attorney, and therefore the Company has judged that he will be able to appropriately execute his duties as No							
	Executive Director.	owladza -f	counting management and law11	mood stands - int				
			counting, management, and law, as well as an advi- d therefore the Commony has judged that he will be					
	execute his duties as Non-E		d therefore the Company has judged that he will be	able to appropriate				
5.								
э.	 Years since the appointment of Non-Executive Director candidates as Non-Executive Directors (1) Youichi Takei is currently a Non-Executive Director of the Company, and his term of office as Non-Executive Director will be eleven (11) years at the conclusion of this Ordinary General Meeting of Shareholders. 							
	(2) Satoshi Saito is currently a Non-Executive Director of the Company, and his term of office as Non-Executive Direct							

- (2) Satoshi Saito is currently a Non-Executive Director of the Company, and his term of office as Non-Executive Director will be eight (8) years at the conclusion of this Ordinary General Meeting of Shareholders.
 (2) At the Nuclei of the Company is the first of the Company is the first of the Company.
- (3) Atsuko Noda is currently a Non-Executive Director of the Company, and her term of office as Non-Executive Director will be two (2) years at the conclusion of this Ordinary General Meeting of Shareholders.
- 6. Pursuant to the provisions of Article 427, paragraph (1) of the Companies Act, the Company has entered into agreements with Youichi Takei, Satoshi Saito, and Atsuko Noda to limit their liability for damages as provided for in Article 423, paragraph (1) of the same. The maximum amount of liability for damages pursuant to this agreement is the minimum

amount of liability stipulated in laws and regulations, and if these candidates are reelected as Non-Executive Directors, the Company intends to continue these agreements with them.

- 7. The Company has notified Tokyo Stock Exchange, Inc. of the designation of Youichi Takei, Satoshi Saito, and Atsuko Noda as independent directors who are unlikely to have conflicts of interest with general shareholders, whose designation is required by Tokyo Stock Exchange, Inc. If these candidates are reelected as Non-Executive Directors, the Company intends for them to continue to serve as independent directors.
- 8. The number of shares of the Company held by Director candidates includes holdings via the Nippon Thompson Officers Shareholders' Association.
- 9. Summary of directors & officers liability insurance policy

The Company has entered into a directors & officers liability insurance policy with an insurance company with Directors as the insured, as provided for in Article 430-3, paragraph (1) of the Companies Act. The Company intends to renew this policy in September 2024.

- If the election of each candidate in this proposal is approved and passed, each candidate will be included in the insured.
- (1) Summary of insurance incidents covered
 - The policy covers losses that may arise from the insured's assumption of liability incurred in the course of the performance of duties as an officer or a person at a certain position, or receipt of claims pertaining to the pursuit of such liability.
- (2) Insurance premiums

All insurance premiums are borne by the Company.

<Reference>

The main areas of expertise and experience of the candidates for Director and the current Corporate Auditors are as follows.

			Expertise and experience					
		Corporate manage- ment	Manufac- turing, technology, and develop- ment	Sales and marketing	Finance and accounting	Compliance and risk manage- ment	Personnel and human resources develop- ment	Global business
	Shigeki Miyachi	•		•	•	•		
	Nobuya Hideshima	•	•			•		•
	Toshinao Kimura	•	•	•				•
Candidates	Shin Kasahara	•	•	•				
for Director	Mikihito Hosono			•	•	•	•	
Director	Youichi Takei					•		
	Satoshi Saito	•			•	•	•	
	Atsuko Noda	•		•		•		•
-	Nobuhiro Matsumoto	٠			•	•		•
	Taketo Nasu					•		•
	Kazuhiko Kimura				•	•		
	Kazuhisa Hayashida		•		•	•		

END