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> Stock Code: 4331 June 11, 2024

(Date of Commencement of Measures for Electronic Provision: June 4, 2024)

To Shareholders with Voting Rights:

Kenji Iwase President and Representative Director TAKE AND GIVE NEEDS Co., Ltd. 2-3-12 Higashi-Shinagawa, Shinagawa-ku, Tokyo

NOTICE OF THE 26th ANNUAL GENERAL MEETING OF SHAREHOLDERS

Dear Shareholders:

We would like to express our appreciation for your continued support and patronage.

Please be informed that the 26th Annual General Meeting of Shareholders of TAKE AND GIVE NEEDS Co., Ltd. (the "Company") will be held for the purposes as described below.

In convening this Annual General Meeting of Shareholders, the Company has taken measures for electronic provision of information, and posted matters to be provided electronically on the Company's website (https://www.tgn.co.jp/ir/library/meeting/) on the Internet.

In addition, the information is also posted on the Tokyo Stock Exchange's website (https://www2.jpx.co.jp/tseHpFront/JJK020010Action.do?Show=Show) on the Internet.

Please access the above Tokyo Stock Exchange's website, and input and search "TAKE AND GIVE. NEEDS Co., Ltd." into [Issue name (company name)] or the stock code into [Code], and select [Basic information] and then [Documents for public inspection/PR information].

If you do not attend the meeting, you can exercise your voting rights via the Internet or in writing. Upon reviewing the attached Reference Documents for the General Meeting of Shareholders, please exercise your voting rights by 7:00 p.m. on Tuesday, June 25, 2024, Japan time.

1. Date and Time: Wednesday, June 26, 2024 at 10:00 a.m. (Reception starts at 9:00 a.m.)

2. Venue: ARFERIQUE Shirokane, 4-19-19 Shirokanedai, Minato-ku, Tokyo

3. Meeting Agenda:

- Matters to be reported: 1. The Business Report, Consolidated Financial Statements for the Company's 26th Fiscal Year (April 1, 2023 - March 31, 2024) and results of audit by the Accounting Auditor and the Audit & Supervisory Board of the Consolidated **Financial Statements**
 - 2. Non-consolidated Financial Statements for the Company's 26th Fiscal Year (April 1, 2023 - March 31, 2024)

Proposals to be resolved:

Proposal 1 Partial Amendment to the Articles of Incorporation Partial Amendment to the Articles of Incorporation Proposal 2 Election of 7 Directors Proposal 3

Proposal 4 Election of 4 Audit & Supervisory Board Members

Proposal 5 Election of 1 Substitute Audit & Supervisory Board Member

4. Other decisions on convocation for the meeting

- 1. Please note that if there was no indication of your vote for or against on the Voting Rights Exercise Form, we will treat it as if it was presented as vote for.
- 2. If you have exercised your voting rights both by mail and via the Internet, the exercise of voting rights via the Internet shall be deemed effective. If you have exercised your voting rights multiple times via the Internet, the content of the final exercise shall be deemed effective.

- When attending the meeting, please submit the enclosed Voting Rights Exercise Form at the reception.
- In the paper copy sent to shareholders, in accordance with provisions of laws and regulations and Article 17 of the Company's Articles of Incorporation, "Systems and Operational Status to Ensure the Appropriateness of Operations" of the Business Report, "Consolidated Balance Sheet," "Consolidated Statement of Income," "Consolidated Statement of Changes in Shareholders' Equity," "Notes to Consolidated Financial Statements," "Non-consolidated Balance Sheet," "Non-consolidated Statement of Income," "Non-consolidated Statement of Changes in Shareholders' Equity," "Notes to Non-consolidated Financial Statements," "Audit Report by the Accounting Auditor of the Consolidated Financial Statements," "Audit Report by the Accounting Auditor," and "Audit Report by the Audit & Supervisory Board" are not provided. The Audit & Supervisory Board Members and the Accounting Auditor have audited the relevant documents, including the abovementioned items.
- Should the matters to be provided electronically require any revisions, a notice to the effect that the matters to be revised, and the both the previous and revised versions will be posted on the above websites on the Internet.

Reference Documents for the General Meeting of Shareholders

Proposals and Reference Documents

Proposal 1: Partial Amendment to the Articles of Incorporation

1. Reasons for the amendment

As the Company has acquired and canceled all Class 1 preferred shares, Class 2 preferred shares, and their issued shares, the provisions related to Class 1 preferred shares and Class 2 preferred shares will be deleted

Proposal 2: Partial Amendment to the Articles of Incorporation

1. Reasons for the amendment

To prepare for a contingency in which the Company does not have the number of Audit & Supervisory Board Members required by laws and regulations, the Company will newly establish a provision in Article 30 (Election) of the current Articles of Incorporation relating to Substitute Audit & Supervisory Board Members, specifying the validity period of a resolution for their election. Additionally, Article 31 (Term of Office) of the current Articles of Incorporation will be amended to specify the term of office of Substitute Audit & Supervisory Board Members elected as Audit & Supervisory Board Members.

Proposal 3: Election of 7 Directors

The terms of office of all 7 Directors will expire at the conclusion of this Annual General Meeting of Shareholders. Accordingly, the election of 7 Directors is proposed.

The candidates for Director are as follows:

No.		Name			Current positions and responsibilities at the Company
1	[Reappointment]	Yoshitaka Nojiri			Chairman and Representative Director General Manager of Hospitality Management Department
2	[Reappointment]	Kenji Iwase			President and Representative Director
3	[Reappointment]	Takashi Miyamoto			Director Executive Secretary
4	[Reappointment]	Tomomi Tsuchibuchi			Director General Manager of Business Development Department
5	[Reappointment]	Susumu Akiyama	[External]	[Independent]	External Director
6	[Reappointment]	Komei Sasaki	[External]	[Independent]	External Director
7	[Reappointment]	Maki Muraki	[External]	[Independent]	External Director

No.	Name (Date of birth)	Past experience, positions and responsibilities at the Company		Number of shares of the Company held
		April 1995 October 1998 June 2010 June 2010 December 2016 April 2018	Joined Sumitomo Marine and Fire Insurance Co., Ltd. (currently Mitsui Sumitomo Insurance Co., Ltd.) Founder and President and Representative Director of the Company Chairman and Representative Director of the Company Chairman and Representative Director of GOOD LUCK CORPORATION President and Representative Director of TRUNK Co., Ltd. (current position) Chairman and Representative Director, and General Manager of	
	A Yoshitaka Nojiri	August 2018 January 2019	Store Development Department of the Company Chairman and Representative Director, General Manager of Store Development Department, and General Manager of Hotel Business Department of the Company Chairman and Representative Director, and General Manager of Store Development Department of the Company	
1	[Reappointment] Period of service as Director 25 years 8 months	April 2019 September 2022 April 2024	Chairman and Representative Director of the Company Chairman and Representative Director of Future Wedding Japan (current position) Chairman and Representative Director, and General Manager of Hospitality Management Department of the Company (current position)	2,460,950 shares in common stock
	Chairman and Ro Reasons for appoi Mr. Yoshitaka No value as Presider October 1998, an Company decide		•	

No.	Name (Date of birth)	Past experience, positions and responsibilities at the Company		Number of shares of the Company held
2	Kenji Iwase (October 9, 1967) [Reappointment] Period of service as Director 15 years	Reasons for appoir Mr. Kenji Iwase l wedding business decided to reappo	Joined Nagoya Kanko Hotel Co., Ltd. Joined the Company General Manager of Sales Management Department of the Company Director and General Manager of Sales Management Department and General Manager of Operation Management Department, Wedding Business Division of the Company Director and General Manager of Business Management Division and Manager of Flower Coordination Management Department of the Company Director and General Manager of Business Management Division of the Company President and Representative Director of the Company President and Representative Director of And Company Co., Ltd. President and Representative Director of Dressmore Co., Ltd. President and Representative Director of GENTLE Co., Ltd. (current position) President and Representative Director, General Manager of Corporate Planning Department, and General Manager of Hotel Business Department of the Company President and Representative Director of the Company President and Representative Director, and General Manager of Restaurant Business Department of the Company President and Representative Director of	26,493 shares in common stock

No.	Name (Date of birth)	Past ex	xperience, positions and responsibilities at the Company	Number of shares of the Company held
3	Takashi Miyamoto (February 10, 1975) [Reappointment] Period of service as Director 3 years	Reasons for appoint Mr. Takashi Miy assumption of of General Manage Division as the peresident and Reappoint him as	Joined RIHGA Royal Hotel Waseda (currently RIHGA Royal Hotel Tokyo) Joined the Company as Founding Leader of Sales Management Department General Manager of Quality Communication Office, Wedding Business Division of the Company General Manager of Creative Center of the Company Executive Officer and General Manager of Creative Center of the Company Executive Officer and Deputy General Manager of Business Management Division of the Company Executive Officer and General Manager of Business Management Division of the Company Executive Officer and General Manager of Business Management Division and General Manager of Customer Center, Business Management Division of the Company Executive Officer and General Manager of Business Management Division of the Company President and Representative Director of Dressmore Co., Ltd. (current position) Director of the Company Director and General Manager of Business Planning Department of the Company Director and Executive Secretary of the Company (current position) rrent positions presentative Director of Dressmore Co., Ltd. intended to a candidate for Director amoto has abundant experience and knowledge as he has, since his fice as Executive Officer in April 2014, successively held positions as or of Creative Center, General Manager of Business Management erson in charge of the wedding business of the Company, and presentative Director as it deems him necessary for management of growth strategies of the Group.	6,461 shares in common stock

No.	Name (Date of birth)	Past ex	sperience, positions and responsibilities at the Company	Number of shares of the Company held
4	Tomomi Tsuchibuchi (April 30, 1976) [Reappointment] Period of service as Director 2 years	Ms. Tomomi Tsubusiness organiza General Manager overall managem addition, supervisthe Business Dev reappoint her as a	Joined Tokyo Humania Enterprise Inc. Hotel Nikko Tokyo (currently Hilton Tokyo Odaiba) Joined the Company Group Manager of Sales Management Department of the Company General Manager of Kanto Business Department of the Company Executive Officer and General Manager of Kanto Business Department of the Company Executive Officer and General Manager of Development and Planning Department of the Company Executive Officer, Deputy General Manager of Business Management Division, and General Manager of Development and Planning Department of the Company Director of GENTLE Co., Ltd. Executive Officer, Deputy General Manager of Business Management Division, and Manager of Hotel Business Department of the Company Executive Officer, General Manager of Business Development Division, and Manager of Hotel Business Development Division, and Manager of Hotel Business Development Division of the Company Executive Officer and General Manager of Business Development Division of the Company Executive Officer and General Manager of Business Development Department of the Company Director and General Manager of Business Development Department of the Company Orthonorment Department of the Company (current position) Trent positions Intment as a candidate for Director Chibuchi has long engaged in the establishment of the wedding ution and possesses abundant experience and track record as Deputy of the Business Management Division. She has been involved in ent of the Company as Executive Officer since April 2014, and in sed operations concerning new hotel openings as General Manager of elopment Division since April 2021. The Company decided to a candidate for Director as it deems her suitable for management and with strategies of the Company.	2,199 shares in common stock

No.	Name (Date of birth)	Past experience, positions and responsibilities at the Company		Number of shares of the Company held
5	Susumu Akiyama (September 7, 1963) [Reappointment] [External] [Independent] Period of service as Director 10 years		Joined Recruit Co., Ltd (currently Recruit Holdings Co., Ltd.) Vice President of R-Prometric (currently Prometric) Acting Chief Compliance Officer of Kanebo Cosmetics Inc. Managing Director of Giuliani Compliance Japan President and Representative Director of Principle Consulting Inc. (current position) External Audit and Supervisory Board Member of Radish Boya Co., Ltd. (currently Oisix ra daichi Inc.) Director of Daily Top Inc. Representative Director of Communication Design Institute, Inc. (currently Kojimachi Academia) Director of the Company (current position) Auditor of Shibaura Institute of Technology (SIT) (current position) rent positions presentative Director of Principle Consulting, Inc. Irra Institute of Technology (SIT)	15,507 shares in common stock
		Mr. Susumu Akiy society from an o extensive corpora reappoint him as	ntment as a candidate for External Director and expected roles rama has provided supervisory advice in view of the entire corporate bjective standpoint as External Director since June 2014 based on his the management experience and track record. The Company decided to a candidate for External Director to seek his appropriate guidance on ling by the Board of Directors on a continual basis.	
6	Komei Sasaki (March 15, 1966) [Reappointment] [External] [Independent] Period of service as Director 8 years	Reasons for appoin Mr. Komei Sasak expressing his op Supervisory Boar based on his weal reappointed him a	Association for College Accreditation Intment as a candidate for External Director and expected roles is has contributed to the proper operation of the Board of Directors by inions from a fair and objective perspective as External Audit & d Member since June 2004, and as External Director since June 2016, the of experience and deep insight as an attorney. The Company has as a candidate for External Director as his participation would be corporate governance of the Group and increase transparency of the	5,205 shares in common stock

No.	Name (Date of birth)	Past experience, positions and responsibilities at the Company		Number of shares of the Company held
7	Maki Muraki (December 7, 1974) [Reappointment] [External] [Independent] Period of service as Director 2 years	Part-time lecturer at Reasons for appointm Ms. Maki Muraki su introduction of syste multiple companies Director of certified solutions to issues fa reappointed her as a	Joined Sapporo Breweries Ltd. (currently Sapporo Holdings Limited) Joined SHIMACHU CO., LTD. Joined BearingPoint Co., Ltd. (currently PwC Consulting LLC) Secretary to an Osaka Prefectural Assembly member (independent) Joined DIVA CORPORATION (currently AVANT CORPORATION) Part-time lecturer at Kwansei Gakuin University (current position) Founder and Director of certified NPO Nijiiro Diversity (current position) Director of the Company (current position) at positions or of certified NPO Nijiiro Diversity Kwansei Gakuin University Hent as a candidate for External Director and expected roles coessively served in consulting positions related mainly to the ms for more efficient and speedier account settlement operations at including listed companies. She founded and assumed office of the NPO Nijiiro Diversity in July 2013, which aims to provide used by LGBTQ+ people and workplaces. The Company has candidate for External Director as it has judged that she would add dinsights including diversity and inclusion to management of the	765 shares in common stock

- The number of shares of the Company held includes shares held in the TAKE AND GIVE NEEDS Officers Stock Ownership Plan.
- 2. The number of shares of the Company held are as of March 31, 2024.
- 3. Mr. Yoshitaka Nojiri is Representative Director of TRUNK Co., Ltd. which has leasing relationships with the Company. In addition, the Company provides loans to the said company as operating funds.
- 4. There are no special interests between other candidates for Director and the Company.
- 5. Pursuant to the provisions of Article 427, Paragraph 1 of the Companies Act, the Company entered into agreements with Mr. Susumu Akiyama, Mr. Komei Sasaki, and Ms. Maki Muraki to limit their liability as provided in Article 423, Paragraph 1 of the Companies Act. In the event that Mr. Susumu Akiyama, Mr. Komei Sasaki, and Ms. Maki Muraki are reelected, the Company intends to continue the said liability limitation agreements with each of them. The overview of the agreements is provided in "4. Status of Directors and Audit & Supervisory Board Members (2) Overview of Liability Limitation Agreement" on page 54 of the Japanese version.
- 6. The Company entered into a Directors and Officers liability insurance contract as stipulated in Article 430-3, Paragraph 1 of the Companies Act with an insurance company to insure all of its Directors. If the candidates are reelected as Director, they will be included as insureds under the insurance policy. The Company intends to renew the insurance contract on July 1, 2024, which is during the term of office of each candidate. The overview of the contract is provided in "4. Status of Directors and Audit & Supervisory Board Members (3) Matters related to Directors and Officers Liability Insurance Contract" on page 54 of the Japanese version.
- 7. Mr. Susumu Akiyama, Mr. Komei Sasaki, and Ms. Maki Muraki are candidates for External Director.
- 8. The number of years the candidates for External Directors have served as External Directors are as follows.
 - (1) Mr. Susumu Akiyama will have served as an External Director of the Company for 10 years at the conclusion of this General Meeting of Shareholders.
 - (2) Mr. Komei Sasaki will have served as an External Director of the Company for 8 years at the conclusion of this General Meeting of Shareholders.
 - (3) Ms. Maki Muraki will have served as an External Director of the Company for 2 years at the conclusion of this General Meeting of Shareholders.
- 9. The Company has designated Mr. Susumu Akiyama, Mr. Komei Sasaki, and Ms. Maki Muraki as Independent Officers as stipulated by the Tokyo Stock Exchange, and has registered them with the said Exchange. Upon the approval of their reelection, the Company intends to reappoint them as Independent Officers.
- 10. The name of Ms. Tomomi Tsuchibuchi on the family register is Tomomi Sakashita.
- 11. The name of Ms. Maki Muraki on the family register is Maki Kimura.

(Reference) Skill matrix of Directors

The principal expertise and experience of Directors are as follows.

Name Skill	Yoshitaka Nojiri	Kenji Iwase	Takashi Miyamoto	Tomomi Tsuchibuchi	Susumu Akiyama	Komei Sasaki	Maki Muraki
Corporate management	•	•			•		
Business innovation	•	•	•	•			•
ESG/sustainability	•	•				•	•
Experience and knowledge in industries	•	•	•	•			
Human resource development and labor affairs		•			•	•	•
Marketing and sales	•	•	•	•			
Real estate development	•			•			
IT and digitalization			•				•
Accounting and finance					•		
Legal affairs/risk management					•	•	

Skill	Definition
Corporate management	Experience or advanced knowledge as a person in charge of corporate management at other companies or within the Group, to formulate and execute medium- to long-term growth strategies, and to effectively supervise business execution by the management
Business innovation	Extensive work experience or knowledge in the hospitality industry to innovate in existing markets and create new markets
ESG/sustainability	Insights on diverse values to incorporate sustainability activities into various aspects such as goods and services, and to generate new added value
Experience and knowledge in industries	Specialized knowledge of the business environment and market characteristics of the hospitality industry to create new values, achieve further growth, and ensure stable profits in the industry
Human resource development and labor affairs	Knowledge of personnel strategies to create an organization where diverse personnel can thrive and grow, and an organization with high employee engagement
Marketing and sales	Experience or knowledge to identify challenges arising from diversification of customer values, and to develop operating activities and marketing solutions
Real estate development	Specialized knowledge to promote businesses involving real estate planning and development, such as the deployment of boutique hotels, entrusted management, and alliance partnerships
IT and digitalization	Specialized knowledge of IT and digitalization to enhance and expand existing business services, and to create new businesses and services
Accounting and finance	Experience or advanced knowledge to formulate and execute financial strategies that build a sound financial base, make appropriate investments for future business growth, and realize shareholder returns in accordance with the Company's policies
Legal affairs/risk management	Specialized knowledge of corporate legal affairs, laws and regulations, etc., to continue appropriate business activities and maintain highly unique corporate value, as well as knowledge of risk management in various areas

Proposal 4: Election of 4 Audit & Supervisory Board Members

The terms of office of all 4 Audit & Supervisory Board Members will expire at the conclusion of this Annual General Meeting of Shareholders. Accordingly, the election of 4 Audit & Supervisory Board Members is proposed.

The Company has already obtained the consent of the Audit & Supervisory Board to this proposal. The candidates for Audit & Supervisory Board Member are as follows:

No.	Name (Date of birth)	Past experience and positions at the Company		Number of shares of the Company held
1	Hidekazu Kitano (August 5, 1961) [Reappointment] Period of service as Audit & Supervisory Board Member 2 years	March 2007 Joined Meriker Oriental Hotel July 2011 April 2012 General Manag Company April 2014 Executive Offic Department, and the Company December 2014 Executive Offic Department, G Company, Direct LIFE ANGEL January 2018 Executive Offic Department of April 2018 General Manag June 2022 Audit & Superposition) Significant concurrent positions None Reasons for appointment as a candi Mr. Hidekazu Kitano has successifus subsidiary and General Manager of office as Executive Officer in April fair and objective perspective as Found 2022, based on his abundant of the Company June 2022, based on his abundant of the Company April 2014 Executive Officer in April 2018 June 2022, based on his abundant of the Company April 2014 Executive Officer in April 2018 Audit & Superpositions None	eer of East Japan Business Department of the cer, General Manager of East Japan Business defeneral Manager of Tokai Business Department of cer, General Manager of East Japan Business eneral Manager of Tokai Business Department of the ctor of Anniversary Travel Co., Ltd., and Director of Co., Ltd. cer and General Manager of Internal Audit the Company cer of Internal Audit Department of the Company visory Board Member of the Company (current date for Audit & Supervisory Board Member of 1 2014. He has provided supervisory advice from a control of the Company Proposes experience and broad insight. The Company proposes experience and Member to seek his contribution to	600 shares in common stock

No.	Name (Date of birth)		Past experience and positions at the Company	Number of shares of the Company held
2	Takehiko Hirata (September 8, 1952) [Reappointment] Period of service as Audit & Supervisory Board Member 17 years	Reasons for appoir Mr. Takehiko Hir	Registered as certified public accountant Founder and President of Hirata Accounting Office (current position) Founder, President and Representative Director of Efplanning Co., Ltd. (current position) Registered as certified tax accountant Representative Partner of Century Audit Corporation (currently Ernst & Young ShinNihon LLC) Audit & Supervisory Board Member of the Company Audit & Supervisory Board Member of Nextech Corporation Audit & Supervisory Board Member of AGASTA CO., LTD. Audit & Supervisory Board Member of GOOD LUCK CORPORATION Advisor of the Company Audit & Supervisory Board Member of the Company (current position) Auditor of The Japan Opera Foundation (current position) rent positions ta Accounting Office Intment as a candidate for Audit & Supervisory Board Member rata possesses highly specialized knowledge and experience gained as a certified public accountant. The Company proposes his	12,565 shares in common stock
3	Mitsuhiro Fukuda (August 21, 1950) [Reappointment] [External] Period of service as Audit & Supervisory Board Member 8 years	experience will be April 1973 March 1982 March 1982 February 1986 May 1989 November 1996 May 2001 May 2003 May 2005 June 2005 September 2009 September 2014 June 2016 Significant concur Representative Pa Reasons for appoir Although Mr. Mit Company propose Member so that h	an Audit & Supervisory Board Member so that his knowledge and e reflected in its audit system. Joined Fukuda Certified Public Accountant Office Registered as certified tax accountant Registered as certified tax accountant Joined Crowe Toyo & Co. Partner of Crowe Toyo & Co. Senior Partner of Crowe Toyo & Co. General Manager, General Affairs Department of Crowe Toyo & Co. Deputy Managing Partner of Crowe Toyo & Co. Managing Partner of Crowe Toyo & Co. Representative Partner of FUKUDA—ANZAI TAX & Co. (current position) Chairman of Crowe Toyo & Co. External Audit & Supervisory Board Member of the Company (current position) rent positions artner of FUKUDA—ANZAI TAX & Co. Intment as a candidate for External Audit & Supervisory Board Member tsuhiro Fukuda has no direct experience in corporate management, the es his reappointment as an External Audit & Supervisory Board is highly specialized knowledge and experience gained through his ed public accountant will be reflected in its audit system.	14,381 shares in common stock

No.	Name (Date of birth)		Past experience and positions at the Company	Number of shares of the Company held
		April 1995	Registered as attorney with Daini Tokyo Bar Association	
		June 1999	Joint founding partner of Sudoh & Takai Law Offices	
		November 2007	Arbitrator candidate of the Arbitration Center, Daini Tokyo Bar	
			Association (current position)	
		January 2009	Judicial commissioner (Tokyo District Court)	
		September 2011	Extraordinary Member of the Dispute Reconciliation Committee	
			for Nuclear Damage Compensation (Ministry of Education,	
			Culture, Sports, Science and Technology) (current position)	
		February 2014	Member of the Study Group on Business Revitalization Centered	
			on Business Succession (The Small and Medium Enterprise Agency)	
		May 2014	Secretary General of the Small and Medium-sized Enterprise Legal	
			Support Center, Japan Federation of Bar Associations	
		August 2014	Member of the Experts Committee for Handling Legal Affairs of	
		-	Small and Medium-sized Enterprises, The Tokyo Chamber of Commerce and Industry	
		May 2015	Director of the National Insolvency Attorneys Network (current	
			position)	
		July 2015	Member of the Study Group on Assessment Policies for Business	
			Succession Support Projects (Organization for Small & Medium	
			Enterprises and Regional Innovation)	
	Akimitsu Takai	April 2016	Member of the Study Group on Business Revitalization Centered	
	(June 5, 1968)		on Business Succession (The Small and Medium Enterprise	
		June 2016	Agency) Founder and Representative of Takai & Partners Law Offices	
	[Reappointment]	Julie 2010	(current position)	
4	[External]	June 2016	External Audit & Supervisory Board Member of the Company (current position)	0 shares in common stock
	Period of service as Audit & Supervisory	June 2017	External Audit & Supervisory Board Member of NEW ART Co., Ltd. (currently NEW ART HOLDINGS Co., Ltd.) (current	
	Board Member		position)	
	8 years	November 2020	Outside Director of Kojima Co., Ltd. (Audit and Supervisory	
			Committee Member) (current position)	
		February 2021	External Director of NODA CORPORATION (current position)	
		December 2021	Supervisory Director of Daiwa Securities Living Investment Corporation (current position)	
		April 2022	Specially Appointed Professor of HITOTSUBASHI	
			UNIVERSITY GRADUATE SCHOOL OF LAW	
		April 2024	Visiting Professor of HITOTSUBASHI UNIVERSITY	
			GRADUATE SCHOOL OF LAW (current position)	
1		Significant concur		
		*	f Takai & Partners Law Offices	
			Supervisory Board Member of NEW ART HOLDINGS Co., Ltd.	
			of Kojima Co., Ltd. (Audit and Supervisory Committee Member)	
			of NODA CORPORATION ctor of Daiwa Securities Living Investment Corporation	
			ntment as a candidate for External Audit & Supervisory Board Member	
			kai possesses extensive experience and highly specialized knowledge	
			is career as an attorney. The Company proposes his reappointment as t & Supervisory Board Member so that his experience and knowledge	
			in its audit system.	

- The number of shares of the Company held includes shares held in the TAKE AND GIVE NEEDS Officers Stock Ownership Plan.
- 2. The number of shares of the Company held are as of March 31, 2024.
- 3. There are no special interests between each candidate and the Company.
- 4. Pursuant to the provisions of Article 427, Paragraph 1 of the Companies Act, the Company entered into agreements with Mr. Hidekazu Kitano, Mr. Takehiko Hirata, Mr. Mitsuhiro Fukuda, and Mr. Akimitsu Takai to limit their liability as provided in Article 423, Paragraph 1 of the Companies Act. In the event that Mr. Hidekazu Kitano, Mr. Takehiko Hirata, Mr. Mitsuhiro Fukuda, and Mr. Akimitsu Takai are reelected, the Company intends to continue the said liability limitation agreements with each of them. The overview of the agreements is provided in "4. Status of Directors and Audit & Supervisory Board Members (2) Overview of Liability Limitation Agreement" on page 54 of the Japanese version.
- 5. The Company entered into a Directors and Officers liability insurance contract as stipulated in Article 430-3, Paragraph 1 of the Companies Act with an insurance company to insure all of its Audit & Supervisory Board Members. If the candidates are reelected as Audit & Supervisory Board Member, they will be included as insureds under the insurance policy. The Company intends to renew the insurance contract on July 1, 2024, which is during the term of office of each candidate. The overview of the contract is provided in "4. Status of Directors and Audit & Supervisory Board Members (3) Matters related to Directors and Officers Liability Insurance Contract" on page 54 of the Japanese version.
- 6. Mr. Mitsuhiro Fukuda and Mr. Akimitsu Takai are candidates for External Audit & Supervisory Board Member.
- 7. Items of special note regarding the candidates for External Audit & Supervisory Board Member are as follows.

 The number of years the candidates for External Audit & Supervisory Board Member have served as Audit & Supervisory Board Members:
 - (1) Mr. Mitsuhiro Fukuda will have served as an Audit & Supervisory Board Member of the Company for 8 years at the conclusion of this General Meeting of Shareholders.
 - (2) Mr. Akimitsu Takai will have served as an Audit & Supervisory Board Member of the Company for 8 years at the conclusion of this General Meeting of Shareholders.

Proposal 5: Election of 1 Substitute Audit & Supervisory Board Member

On the condition that Proposal 2, "Partial Amendment to the Articles of Incorporation," is approved, the election of 1 Substitute Audit & Supervisory Board Member in advance is proposed to prepare for a contingency in which the Company does not have the number of Audit & Supervisory Board Members required by laws and regulations.

The effectiveness of the election in this proposal may be canceled by a resolution of the Board of Directors, with the consent of the Audit & Supervisory Board, provided it occurs prior to the candidate's assumption of office.

The Company has already obtained the consent of the Audit & Supervisory Board to this proposal. The candidate for Substitute Audit & Supervisory Board Member is as follows:

No.	Name (Date of birth)	Past experience and positions at the Company		Number of shares of the Company held
1	Kayo Tamura (August 3, 1977) [External]	October 2005 Registered as attorney with Tokyo I October 2005 Joined Tajima Masahiro Law Office November 2009 Attorney of Tsuji Makoto Law Office April 2011 Part-time staff of Research Departn April 2018 Domestic relations conciliation con Court (current position) January 2019 Member of the committee of expert Building Leases, etc., of the Tokyo April 2021 Member of House of Delegates, Tol Significant concurrent positions Attorney of Tsuji Makoto Law Office Reasons for appointment as a candidate for Substitut Board Member Although Ms. Kayo Tamura has no direct experience in possesses specialized knowledge in leased land, real es gained through her career such as an attorney of Tsuji I member of the committee of experts on the Act on Lan Tokyo District Court. The Company decided to appoin External Audit & Supervisory Board Member using her knowle	ce (current position) nent, Tokyo Bar Association nmissioner of the Tokyo Family ts on the Act on Land and District Court (current position) kyo Bar Association cc ne External Audit & Supervisory n corporate management, she state valuation and related areas Makoto Law Office and as a d and Building Leases of the t her as a candidate for Substitute expected to fulfill the roles of an	0 shares in ommon stock

- 1. There are no special interests between the candidate for Substitute Audit & Supervisory Board Member and the Company.
- 2. Ms. Kayo Tamura is a candidate for Substitute External Audit & Supervisory Board Member.
- 3. In the event that Ms. Kayo Tamura assumes office as an External Audit & Supervisory Board Member, pursuant to the provisions of Article 427, Paragraph 1 of the Companies Act, the Company will enter into an agreement with Ms. Kayo Tamura to limit her liability as provided in Article 423, Paragraph 1 of the Companies Act. The overview of the agreements is provided in "4. Status of Directors and Audit & Supervisory Board Members (2) Overview of Liability Limitation Agreement" on page 54 of the Japanese version.
- 4. The Company entered into a Directors and Officers liability insurance contract as stipulated in Article 430-3, Paragraph 1 of the Companies Act with an insurance company to insure all of its Audit & Supervisory Board Members. If Ms. Kayo Tamura assumes office as an External Audit & Supervisory Board Member, she will be included as an insured under the insurance policy. The Company intends to renew the insurance contract on July 1, 2024. The overview of the contract is provided in "4. Status of Directors and Audit & Supervisory Board Members (3) Matters related to Directors and Officers Liability Insurance Contract" on page 54 of the Japanese version.

(Reference) Independence Standards for External Officers

The Company considers External Directors and External Audit & Supervisory Board Members who do not fall under any of the following items to be Independent Officers who are unlikely to have a conflict of interest with regular shareholders.

- 1. Those for whom the Company is a major business partner or an executive thereof
- 2. A major business partner of the Company or an executive thereof
- 3. A consultant or an expert in accounting or legal affairs who receives a large amount of money or other property from the Company, other than compensation for being an Officer
- 4. An individual recently falling under any of the items 1 through 3 above
- 5. A close relative of an individual falling under any of the points (1) through (4) below (excluding those who are insignificant)
 - (1) An individual falling under items 1 through 4 above
 - (2) An executive of a subsidiary of the Company
 - (3) A director of a subsidiary of the Company who is not an executive
 - (4) An individual recently falling under (2) or (3) or was an executive of the Company

- 1. Executives include Executive Directors, Executive Officers and other employees.
- 2. Close relatives are family members within the second degree of kinship.